

Mexico State University
Master Plan 2017-2020

In House Master Planning

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Presenters

Heather Zack Watenpugh, AIA, NCARB, AUA
University Architect and Campus Planning Officer
Facilities and Services
New Mexico State University



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Presenters

Glen Haubold
Associate Vice President (retired)
Facilities and Services
New Mexico State University

Principal, GHaubold Consulting
Partner, FM Excel



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Course Description

A facility Master Plan provides a roadmap for the institution to translate the Goals and Objectives of the Strategic Plan into the physical development of the campus. In addition, many governing bodies and agencies require the institution to maintain a Master Plan.



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Course Description

The New Mexico State University Chief Facilities Officer and the University Architect will share what possessed them to tackle this effort with in-house staff, what worked well and what did not, and then answer the question:

Would we do it again?

Hint: We may not have the same answer



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Learning Objectives



- Learn how one institution completed a Master Plan with in-house staff and achieved significant savings
- Discuss options for developing the Master Plan in-house while outsourcing different components



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Learning Objectives



- Review the advantages and disadvantages of the varying structures and formats as well as how deferred maintenance, town gown relationships, and space management can be addressed through careful planning



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Learning Objectives



- Engage in a fun and informative dialogue from the diverse and contrasting perspectives of the pragmatic and realistic chief facilities officer with the visionary and imaginative architect



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Heather Zack Watenpaugh



University Architect and Campus Planning Officer
Facilities and Services
New Mexico State University



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Background



- University Architect at NMSU since 2015
- Owner/Architect of Z-W Architects in Alexandria, Virginia
- Project Architect with Cunningham Quill Architects, in Washington, DC.



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Glen Haubold



Associate Vice President, Facilities and Services
New Mexico State University (retired)



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Background

- Associate VP of Facilities and Services for the NMSU System (retired)
- Worked for Texas Christian University, Texas Woman's University, University of North Texas + defense contractor and oil and gas company
- GHaubold Consulting
- FM Excel



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Doctoral High Research

14,000 headcount

Established in 1888

Housing for 3,800 students

1,200 acres

383 Buildings

7 Million Building GSF in System

FM – 325 employees

Cogeneration and thermal storage

New Mexico State University



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What were we thinking?

- New Mexico Higher Education Department requires a plan (sort of)
- Horizon for current plan was 2006-2016
- Hanbury Evans Wright Vlattas laid a solid foundation until 2008 came along



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What were we thinking?

- Both NMSU and Las Cruces used straight line growth for planning in 2005
- Emphasis shifted to “No New Net Square Footage”
- A Master Plan Refresh was completed in 2013 to bridge the gap



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What were we thinking?

- AVP Haubold researched other Master Plans
- Colorado State University staff convinced us that a quality in-house effort was achievable
- NMSU lacked the funds to outsource a master plan anyway



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What we could do well

- New strength at University Architect
- Experience in planning process from strategic planning
- Campus Planning Committee that was reasonably engaged
- Support of Chancellor and VP for Finance and Administration
- Strong administrative support



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Where we needed help

- We write well...but
- Lacked the capability for illustrations
- Layout experience was limited



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Executive Committee

- Members from Facilities (AVP, University Architect, University Engineer, Executive Director for PDE)
- Recurring meetings to stay on task
- Hired consultants for technical writing and graphics
- Determined guiding principles, key strategies, objectives and goals



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Campus Planning Committee (CPC)

- Representative of the campus community
- Included early in the process
- Presented to CPC for feedback guiding principles, key strategies, objectives and goals (document organization)
- Shared timeline
- Used this group to write planning sections for the document for college/department and facilities input



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Have a roadmap document!

- Initial Assessment – March 2016
- Develop analytical data used to make decisions
- Compilation
- Approvals – target spring 2017



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Initial Assessment

- Plan the process and finalize the schedule
- Present draft assumptions to Chancellor and Senior Leadership
- High level interview with key decision makers to determine issues and views that will influence



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Initial Assessment

- Finalize assumptions
- Identify detailed interviews for later in the process



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Develop analytical data used to make decisions



- Develop enrollment projections
 - Colleges to furnish through their strategic planning
- Develop residential requirements
 - On campus projections
 - BCOM (Burrell College of Osteopathic Medicine)
 - DACC (Doña Ana Community College)



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Develop analytical data used to make decisions



- Develop space inventory
 - Review peer comparative data from Huitt-Zollars
 - Develop space needs projections / reductions / reallocations



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Develop analytical data used to make decisions



- Review, update, and incorporate available plans
 - Utility Master Plan
 - Fire Protection
 - Data center
 - Housing



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Develop analytical data used to make decisions



- Review, update, and incorporate available plans
 - Food service
 - Transportation
 - East Campus / ADI
 - Arrowhead Research Center
 - Agricultural facilities



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Develop analytical data used to make decisions



- Invite participants based on the assumptions identified above
 - Sections where little will be changed will receive focus area update



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Compilation



- Finalize area themes using the above
- Conduct detailed interviews with key stakeholders
- Prepare Preliminary Report
- Changes will be incorporated into the final draft and then the final document.



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Approvals

- The final document will be reviewed and recommended by the Campus Planning Committee, and will require final approval by the NMSU Board of Regents



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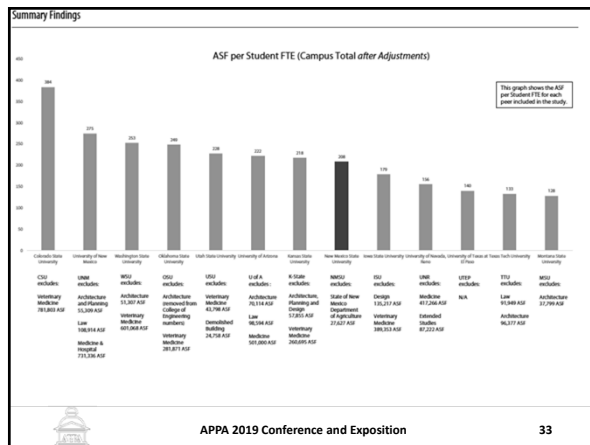


Comparative Analysis
Space Benchmarking with Peer Universities
Final - October 2016



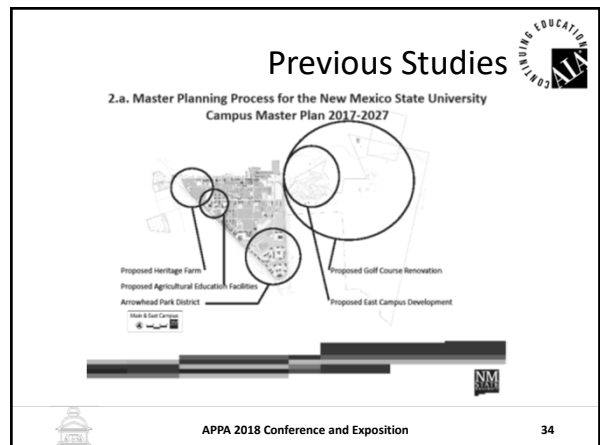
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Physical Planning Goals and Assumptions

Physical Planning Goals and Objectives

The guiding principles of this Master Plan were developed in consultation with various constituencies that make up the NMSU community and were revised as the plan was developed.



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Physical Planning Goals and Assumptions

- Space and Transforming NMSU into a 21st Century University Academics.
- Architecture
- Preservation
- Asset Development



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Physical Planning Goals and Assumptions

- Engagement
- Research Collaboration
- Accessibility
- Placemaking
- Transportation/Parking



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Space and Transforming NMSU into a 21st Century University

NMSU has sufficient square footage to meet the goals set by *Vision 2020* and will right-size and align space in much the same manner as the process for *Transforming NMSU into a 21st Century University*.



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Space and Transforming NMSU into a 21st Century University

The overarching objective of this Master Plan will be to effectively administer classroom, research, and administrative space; facilities; and technology with the assistance of electronic room scheduling. Each College and unit shall be encouraged to address programmatic space needs in their respective strategic plans.



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Academics

Efficient space and its use thereof will be used to enhance investments in new pedagogies such as active learning classrooms that will improve outcomes.



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Decide on structure

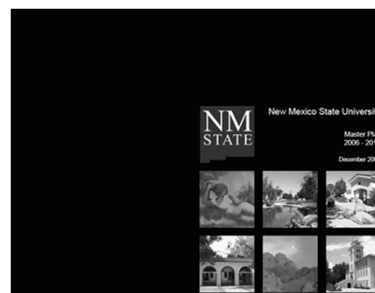
- 2006-2016 NMSU Plan
- Colorado State Plan
- Doña Ana Community College Plan
- 2017-2027 NMSU Plan



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2006-2016 NMSU Master Plan



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2006-2016 NMSU Master Plan



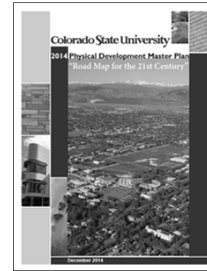
Executive Summary
Master Plan Process
Benchmarking
Goals and Planning Objectives
NMSU Campus and Centers
Proposed Plan
Infrastructure Integration
Implementation



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Colorado State University Master Plan



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Colorado State University Master Plan

Executive Summary

- I. Introduction
- II. Institutional Planning
- III. Goals and Assumptions
- IV. Main Campus
- V. South Campus



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Colorado State University Master Plan

- VI. Foothills Campus
- VII. ARDEC Campus
- VIII. Environmental Learning Center
- IX. CSU Mountain Campus at Pingree Park
- X. Powerhouse Energy Campus
- XI. Outlying Areas



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Doña Ana Community College



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Doña Ana Community College

- 1 Introduction.....
- 2 Overview
- 2.1 Summary.....
- 2.2 Background
- 2.2.1 History and Organization
- 2.2.2 Governance and Funding
- 2.2.3 Mission / Programs
- 2.2.4 Existing Locations



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Doña Ana Community College

- 2.3 Growth Factors
 - 2.3.1 Historic Program / Enrollment Growth ..
 - 2.3.2 Service Area Growth / Demographics
 - 2.3.3 Projected Enrollment Growth.....
 - 2.3.4 Comparison to Peer Colleges
 - 2.3.5 Facility Needs
 - 2.3.6 Service Delivery Model.....
- 2.4 Implications for the Future
- 2.5 Capital Needs.....



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2017-2027 NMSU Master Plan

Master Plan Changes

- 2006-2016 Master Plan
- 2013 Refresh
- 2017-2027 Master Plan



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2017-2027 NMSU Master Plan

Master Plan Changes
 Introduction
 Institutional Planning
 Goals and Assumptions
 Las Cruces Campus Plan



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2017-2027 NMSU Master Plan

Alamogordo Community College
 Carlsbad Community College
 Doña Ana Community College
 Grants Community College
 Agricultural Science Centers
 The Future (Trends to watch)
 Supporting Plans and Appendices



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Public Input

- Held public presentations
- Developed a survey for input on challenges and areas that need improvement
- Requested student/faculty/staff to select top three topics most important to them
- Participated in open houses at public events
- Located I-Pads in busy areas on campus for responses



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Putting it all together





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Renderings

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Quality Control and Excellence



- Writer
- Local A/E firms used for campuses
- Local A/E firm for layout
- Proofreader

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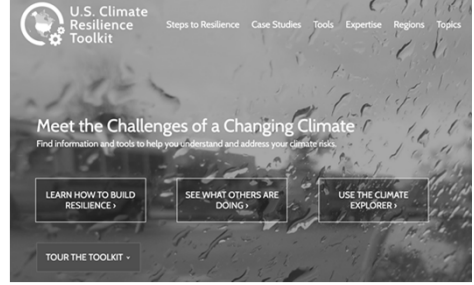
2017-2027 NMSU Master Plan




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The Future

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The Future




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The Future





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Wrap-Up

- Determine your needs
- Assess existing resources
- Groundwork is key regardless of methodology
- Back to basics - SMART



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Discussion

- What questions do you have?



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Thank you – and let us hear from you!

<p>Heather Zack Watenpugh AIA, NCARB, AUA hzw@nmsu.edu</p>	<p>Glen Haubold glen@ghauboldconsulting.com glaubold@fm-excel.com</p>
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