

COMMUNITY COLLEGE PROFILES

Compiled by Steve Glazner

According to the American Association of Community Colleges' *Fast Facts 2018*, more than 12 million students are enrolled at community colleges. The 1,103 community colleges in the U.S. play a vital role in higher education for American students. Women comprise 56 percent of the enrollment, while men make up 44 percent; 51 percent are under age 21, 39 percent are ages 22 to 39, and 10 percent are 40+ in age.

APPA's Community College Engagement Group (CCEG) seeks to identify unique challenges and needs of community college facilities professionals; bolster participation and value of existing APPA programs and services; share best practices; and expand networking opportunities.

Co-chaired by J.B. Messer of the Community College of Allegheny County (PA) and Mike Posey of Pima Community College (AZ), the CCEG welcomes participation from all community college facilities professionals. To learn more, visit <https://www.wappa.org/board/cceg.cfm>.

In the meantime, read on to learn more about the facilities, programs, and qualities of 14 leading community colleges.

AIMS COMMUNITY COLLEGE

Greeley, Colorado

Submitted by Michael W. Millsapps, Executive Director, Facilities and Operations
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Campus GSF: 710,000

Enrollment Reported FTE: 8,436

Students Living on Campus: N/A

Total Facilities Staff: 31

Contracted Services: Custodial, HVAC, small construction projects

Recent Projects Completed or in Progress

1. Facilities and Operations Administration and Shop

- **Funding Source Operating:** General Fund – local property tax, tuition, and oil/gas royalties
- **Funding Source Capital:** Local property tax and oil/gas royalties – project paid in full with CASH!

2. Applied Technology and Trades Center (ATTC)

- **Funding Source Operating:** General Fund – local property tax, tuition, and oil/gas royalties
- **Funding Source Capital:** Local property tax and oil/gas royalties – project paid in full with CASH!

Biggest Challenge to College: Keeping pace with the growth of industry and population here in northern Colorado.

Recent Success: We recently completed a major milestone by moving our entire facilities department to new facilities across campus, while remaining open for business and completing the ATTC building! The board of trustees recently approved another \$50 million

in capital funding for a new student center/welcome center, meeting center, simulated city for fire, EMS, and criminal justice training, and a new classroom building.

What Others Should Know About Your College/Brag a Bit:

Aims Community College is a debt-free college that hasn't raised its tuition in 8 years. Aims has more than 200 degree and certificate programs, offering one of the most affordable tuitions in the Front Range. The role of the Learning College at Aims is to contribute and shape scenarios that empower learning through discovery, shared learning environments, and construction of knowledge.

Aims is a fully accredited two-year public college with multiple locations in northern Colorado. Greeley has been the home of the 185-acre main campus for more than 45 years. Fort Lupton, Loveland, and Windsor have satellite locations, providing access to Aims across the region. At Aims, our mission is to help build a stronger community by providing knowledge and skills to advance quality of life, economic vitality, and overall success of the communities we serve.



COLLEGE OF SOUTHERN IDAHO

Twin Falls, Idaho

Submitted by Spencer Cutler, Physical Plant Director
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Campus GSF: 1,050,000

Enrollment Reported FTE: 3,971

Enrollment Annual Unduplicated Credit Students: 10,959

Enrollment Annual Unduplicated

Non-Credit Students: 1,716

Students Living on Campus: 350

Total Facilities Staff: 70 full-time employees and several dozen part-time and/or temporary employees

Recent Projects Completed or in Progress

1. New Food Service and Dining Facilities Construction

- **Funding Source Operating:** CSI General Funds
- **Funding Source Capital:** CSI General Funds

2. HVAC Control System Upgrade

- **Funding Source Operating:** CSI General Funds
- **Funding Source Capital:** CSI General Funds and Idaho Permanent Building Fund

Biggest Challenge to College: Updating our staff, facilities, and technology infrastructure fast

enough to provide high-quality Internet-based services and the overall web experience that students expect.

Recent Success: The College of Southern Idaho Athletic Department is one of the most successful in the nation. CSI boasts 21 National Championships since 1967 and more than 100 regional championships. Our nationally ranked teams include: Women's Volleyball, Women's and Men's Cross Country, Men's and Women's Basketball, Baseball, Softball, and Men's Rodeo.

Brag a Bit: CSI is always bustling with joggers, bicyclists, disc golfers, bird watchers, and nature lovers who enjoy the campus' park-like setting. Campus is 300 beautifully landscaped acres situated in a circle around a central bell tower. A small creek flows through campus and a two-mile long fitness trail with 15 exercise stations wanders through campus.



DELTA COLLEGE

University Center, Michigan

Submitted by Nick Bovid, Director of Facilities Management
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Campus GSF: 1,017,656

Enrollment Reported FTE: 5,841

Enrollment Annual Unduplicated Credit Students: 11,489

Enrollment Annual Unduplicated

Non-Credit Students: 923

Students Living on Campus: N/A

Total Facilities Staff: 61.5 FTE

Contracted Services: IT services, custodial and grounds maintenance at three off-campus centers

Recent Projects Completed or in Progress

1. Saginaw Center (in progress)

- **Funding Source Operating:** Delta College
- **Funding Source Capital:** 50/50 split, State of Michigan and Delta College Plant Fund reserves

2. Midland Center (in progress)

- **Funding Source Operating:** Delta College
- **Funding Source Capital:** Private Foundations and Delta College Plant Fund reserves

3. West Campus Upgrades (in progress)

- **Funding Source Operating:** Delta College
- **Funding Source Capital:** Delta College Plant Fund reserves

Biggest Challenge to College: Delta College is challenged to rightsize the institution and services offered given declining enrollment, flattening of State of Michigan aid, and the leveling of property taxes.

Recent Success: Of two new centers with LEED certification application, recent funding for a new Delta College Midland Center is one of the largest private sector gifts received. The College was awarded \$7.425 million in support of the project through grants from the Dow Chemical Company Foundation, the Dow Corning Foundation, and the Herbert H. & Grace A. Dow Foundation. Groundbreaking is planned for fall 2019 with the building opening by fall 2020. The 30,000 sq. ft. of new construction will



include state-of-the-art technology, special use training rooms, and science labs.

Brag a Bit: The forthcoming Saginaw Center will include 11 classrooms, science and computer labs, and technology and special use training rooms. It will serve as an entry point for healthcare and skilled trades. West Campus upgrades include parking pavement replacement, a multi-use athletic facility, and athletic field upgrades. The highlight of the area will be a night sky observatory, which incorporates a recreational health and wellness trail system.

Eighty-nine recently installed electrical submeters provide access to real-time consumption. Thanks to Energy Optimization Incentive Program, a utility provider partnership, campus energy conservation has realized an annual savings of 3,050,000 kWh, 12,050 MCF, and over \$325,000 in rebates. Delta College was recognized by the 2018 Sustainable Campus Index as a top performer, ranking fifth in nation in the community college category.

Crediting an outstanding grounds crew, the college recently earned Bee Campus USA certification—the first and only Michigan campus to do so. Campus grounds host major and micro pollinator-friendly habitat. Additionally, a newly designated bee habitat trail will include interpretive signage, student- and community-learning activities, and tours.



EAST CENTRAL COLLEGE

Union, Missouri

Submitted by Mike Baker, Performance Infrastructure Account Executive, Johnson Controls
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Enrollment Reported FTE: 1,831
Enrollment Annual Unduplicated Credit Students: 3,722
Students Living on Campus: N/A

Total Facilities Staff: 17 employees (includes maintenance, grounds, and custodians)

Recent Projects Completed or in Progress

1. East Central College Facility Improvements

- ♦ **Funding Source Operating:** Energy and Operational Savings

Biggest Challenge to College: East Central College found itself facing a challenge that is all too common among public institutions: ensuring that its

aging buildings remain comfortable and safe while minimizing the amount of energy and maintenance required to provide a quality environment. The college was also faced with reduced state allocated funding, so relied on an energy performance contract (EPC) to help put facility upgrades within financial reach.

Recent Success: The project's energy and operational savings are exceeding projections and is helping address deferred maintenance and student expectations. The project will continue to deliver benefits to the college, including enhanced security and efficient use of resources while also laying the groundwork for future planning.



EL PASO COMMUNITY COLLEGE

El Paso, Texas

Submitted by Richard Lobato, Executive Director, Physical Plant
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Campus GSF: 2,000,000

Enrollment Reported FTE: 17,537

Enrollment Annual Unduplicated

Credit Students: 37,385

Enrollment Annual Unduplicated

Non-Credit Students: 10,354

Students Living on Campus: N/A

Total Facilities Staff: 55 FTE

Contracted Services: Janitorial services, hazardous waste disposal, medical waste disposal, solid waste disposal, recyclable material disposal, pest extermination service, elevator maintenance service, lift maintenance service, HVAC maintenance service, fire suppression system maintenance.



Recent Projects Completed or in Progress

1. Master Plan Phase 1A & C

Implementation

- **Funding Source:** Revenue Bond

2. Architectural Services Building 20,000 GSF

- **Funding Source:** Partially Federal Grant and Institutional

Biggest Challenge to College: Aging workforce.

Recent Success: Completion of design and bidding for the implementation of Phase 1A & C of the EPCC Master Plan. This project consists of the addition of approximately 300,000 GSF of new buildings spread out between our five campuses. Construction is currently in progress for all five campuses.

Brag a Bit: Celebrating its 50th Anniversary in 2019, EPCC is a nationally recognized institution for student success and academic achievement. EPCC has a long history of sustained commitment to and advances for student success. The college is repeatedly ranked in *Community College Week* and *Hispanic Outlook* magazine as 1st amongst nearly 1,200

community colleges in awarding associate degrees to Hispanic students; EPCC has also been awarded the Higher Education Excellence in Diversity (HEED) award from *INSIGHT Into Diversity* magazine; EPCC was also named multiple times to the coveted Military Friendly Schools® list, which names the top 20 of the colleges, universities, and trade schools in the country that are doing the most to embrace America's military service members, veterans, and spouses as students and ensure their success on campus.

The college was awarded the Leah Meyer Austin Institutional Student Success Leadership Award for outstanding institutional achievement in equity and excellence in 2011; and was recognized by Excelencia in Education with the "Samples of Excellence" award for the Early College High School program. In 2016, EPCC was recognized with AACC's prestigious Student Success Award.

MONROE COUNTY COMMUNITY COLLEGE

Monroe, Michigan

Submitted by Jack Burns Jr., NCARB, Director of Campus Planning and Facilities
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Campus GSF: 462,000
Enrollment Reported FTE: 245
Enrollment Annual Unduplicated Credit Students: 3,208
Enrollment Annual Unduplicated Non-Credit Students: 3,294
Students Living on Campus: N/A

Total Facilities Staff: 26

Recent Projects Completed or in Progress

1. Life Sciences Building Façade Improvements and Addition Project

- **Funding Source Operating:** \$2.35 million
- **Funding Source Capital:** \$26 million

Biggest Challenge to College: Most of the facade improvements portion of this project included the removal of 50 precast concrete sunshade panels

from the north and south elevations of the building, each weighing approximately 8,000 lbs., and replacing them with a new light-gauge metal system. The logistics for removing and disposing of these panels safely was not a delicate process as it entailed carefully deconstructing their supporting double-wythe brick/block piers simultaneously to release them. In addition, it was discovered through forensic investigation that they had been insufficiently reinforced, and not anchored correctly to the steel building frame as shown on the original construction documents.

Recent Success: MCCC was recognized in November 2017 as one of six public entities in Michigan designated as a Leader in Energy Efficiency by the Energy Services Coalition. The college earned the award for its switchover a few months earlier from an outdated, conventional HVAC system to a much more energy-efficient and earth-friendly geothermal-based system. The switchover was the culmination of a two-year, \$16.1 million project, and has completely transformed the way it heats and cools most buildings. It also has provided major cost and environmental benefits. The system is expected to result in annual savings of \$275,000, and its geothermal wells are expected to last 50 years—twice the life of a conventional system.

Brag a Bit: Associate degree attainment level in Michigan's Monroe County is higher than that of the state and nation. MCCC enhances educational attainment, diversity, and cultural enrichment in the community.



MUSKEGON COMMUNITY COLLEGE

Muskegon, Michigan

Submitted by Gerald Nyland, Director of Projects & Construction
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Campus GSF: 700,000

Enrollment Reported FTE: 4,500

Students Living on Campus: N/A

Total Facilities Staff: 40 and 36 security

Contracted Services: IT, food service

Recent Projects Completed or in Progress

1. Health Center

- **Funding Source Operating:** College operational
- **Funding Source Capital:** State grants, millage, infrastructure fee

Biggest Challenge to College: Deferred maintenance

Recent Success: Health Center opened under budget



NASSAU COMMUNITY COLLEGE

Nassau County, New York

Submitted by Joseph V. Muscarella, Vice President for Facilities Management
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Campus GSF: Approximately 1.5M

Enrollment Reported FTE: Approximately 15,000

Enrollment Annual Unduplicated Credit Students: Over 17,000

Students Living on Campus: N/A

Total Facilities Staff: Approximately 80

Contracted Services: Grounds, custodial

Biggest Challenge to College: Pressure on operating budget due to enrollment

Recent Success: Full reaccreditation by Middle States Committee on Higher Education

Brag a Bit: Excellent completion and transfer rates

Recent Projects Completed or in Progress

1. Student Service Center – New consolidated

center for student services, 34,000 gsf

- **Funding Source Capital:** \$12M

2. Renovation of south parking lot – 20 acres, complete removal of old pavement and redesign

- **Funding Source Capital:** \$13M



NORTH CENTRAL MICHIGAN COLLEGE

Petoskey, Michigan

Submitted by Ernst C. Rusche, Physical Plant Director
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Campus GSF: Buildings 282,611, additional property 160 acres

Enrollment Reported FTE: 2,429

Enrollment Annual Unduplicated Credit Students: 3,042

Enrollment Annual Unduplicated Non-Credit Students: 354

Students Living on Campus: 100

Total Facilities Staff: 102

Contracted Services: 35

Recent Projects Completed or in Progress

1. NCMC/SludgeHammer Wastewater Treatment Collaboration

- **Funding Source Operating:** General Fund
- **Funding Source Capital:** Petoskey-Harbor Springs Area Community Foundation

2. SCRC LED lighting project gymnasium

- **Funding Source Operating:** Plant operations
- **Funding Source Capital:** City of Petoskey energy grant/maintenance reserve fund

Biggest Challenge to College: Staying ahead of the curve by providing academic programs that result in student success by fulfilling needs for the community and providing current pathways and foundation for student future academic needs. Being stewards of the college's financial resources to maintain the highest level of learning facility at an affordable price.

Recent Success: North Central Michigan College recently installed a small-scale wastewater treatment unit in the residence hall on the Petoskey campus. Working in partnership with SludgeHammer Group, Ltd., and the Little Traverse Bay Protection & Restoration Fund of the Petoskey-Harbor Springs Area Community Foundation, this demonstration unit, which uses biological technology to treat wastewater onsite, will reduce North Central's impact on Petoskey's municipal wastewater treatment facility by "pre-cleaning" the sewage discharged from campus. In fact, it's believed that tests will demonstrate that the discharge water from the demonstration unit may ultimately be used for numerous non-potable applications at the college.

NCMC is an open-door community college based in Petoskey, with additional locations offering classes and services in Cheboygan and Gaylord. North Central's mission is to provide educational, economic, and cultural opportunities for student learning, personal growth, and community improvement. North Central is an Achieving the Dream Leader College, a Military Friendly® and a Veteran Friendly School, and was recently chosen as Michigan's #1 Community College by *bestcollege.com*.



PIMA COMMUNITY COLLEGE

Tucson, Arizona

Submitted by Mike Posey, Director of Facilities Operations and Construction, and Joyce Jaden, Director of Fiscal and Management Operations
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Campus GSF: 1.7 million square feet and 539 acres of grounds

Enrollment Reported FTE: 14,783

Enrollment Annual Unduplicated Credit

Students: 36,174

Enrollment Annual Unduplicated

Non-Credit Students: 6,057

Students Living on Campus: N/A

Total Facilities Staff: 103 facilities personnel and 56 police personnel

Contracted Services: Custodial, elevator maintenance, emergency generator maintenance, water treatment, pest control, and hazardous waste disposal

Recent Projects Completed or in Progress

1. Educational and Facilities Master Plans that provide alignment between College programs and facilities to meet the needs of our students, industry and community.

- **Funding Source Operating:** Debt Service
- **Funding Source Capital:** \$450K and \$65M Revenue Bond

2. Solar Energy project to provide 7.3 megawatts of alternative energy and covered parking for our students and staff at six campuses and the Maintenance and Security complex.

- **Funding Source Operating:** \$4.5K to date
- **Funding Source Capital:** N/A - Solar Services Agreement

3. Renovation of the West Campus Dental Lab and Clinic to provide students with an innovative, state-of-the-art teaching facility for our students who are entering the dental career fields.

- **Funding Source Operating:** N/A
- **Funding Source Capital:** Lab: \$600k / Clinic: ~\$1.2m from Title V Grant

Biggest Challenge to College: A 10-year Educational and Facilities Master Plan was recently completed and includes the development of Centers of Excellence across the district. Timely execution, within the parameters of the \$65 million Revenue Bonds to be issued to support these projects, will be a challenge.

Recent Success: Pima Community College was awarded the prestigious APPA Award for Excellence for 2018, the second time the College's Facilities Department has received this award; the first was in 2012.

Brag a Bit: Pima Community College is one of the largest multi-campus community colleges in the U.S. PCC includes six campuses, five education centers, and Davis-Monthan Air Force Base Education Center, and 115 teaching locations at sites throughout the City of Tucson and Pima County, Arizona. The leadership and management team is a tight-knit group of experienced professionals with a wide background of knowledge, skills, and abilities in the facilities management profession. The group is dedicated to helping the College achieve its mission of providing access to affordable, comprehensive educational opportunities that support student success for the needs of its students and community.



SALT LAKE COMMUNITY COLLEGE

Salt Lake City, Utah

Submitted by Bob Askerlund, Associate Vice President of Facilities Services
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Campus GSF: 2,544,309
Enrollment Reported FTE: 14,963
Enrollment Annual Unduplicated Credit Students: 42,447
Enrollment Annual Unduplicated Non-Credit Students: 18,906
Students Living on Campus: N/A

Total Facilities Staff: 220
Contracted Services: Elevator services, fire alarm services, uniform services, some grounds maintenance, some custodial

Recent Projects Completed or in Progress

- 1. Westpointe Workforce Training & Education Center – recently completed**
 - **Funding Source Operating:** Ongoing State Appropriations
 - **Funding Source Capital:** Capital Development Appropriation from Utah Legislature
- 2. Student Center at Jordan Campus – in progress**
 - **Funding Source Operating:** Student Building Fees
 - **Funding Source Capital:** Proceeds from Bond Issuance and Building Fee Reserves

Biggest Challenge to College: Salt Lake Community College serves Salt Lake County with 11 locations located along the Wasatch Front. We have 5 campuses, 4 centers, and 2 smaller storefront type locations. Providing services to multiple locations, totaling 2.5 million square feet, can be challenging and requires innovative and unique solutions. SLCC enrollments are typically countercyclical to the economy, so enrollments have been fairly flat while Utah has enjoyed one of the best economies in the nation. Attracting and retaining quality employees also continues to be a challenge given the strong local economy.

Recent Success: This past semester we were able to open a new Workforce Education and Training Center. This new training center has enabled us to consolidate many of our Workforce Education programs at one location. This new facility is 121,000 square feet and was built at an approximate cost of \$43 million and will serve Salt Lake County's need for workforce training and education for many years to come. Please see <https://www.sltrib.com/opinion/commentary/2018/03/16/commentary-slccs-west-pointe-is-a-solid-investment-in-the-salt-lake-valleys-future/> for more information.

Brag a Bit: Salt Lake Community College is Utah's only accredited, student-focused, comprehensive community college. Home to more than 60,000 students each year, the college is Utah's leading provider of workforce development programs and the largest supplier of transfer students to Utah's four-year institutions. SLCC is also a top 10 college nationally for total associate degrees awarded and the leading provider of applied technology courses in the Salt Lake area.

SPRINGFIELD TECHNICAL COMMUNITY COLLEGE

Springfield, Massachusetts

Submitted by Maureen Socha, Associate Vice President, Facilities and Administration
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Campus GSF: 1,000,000

Enrollment Reported FTE: 3,169

Enrollment Annual Unduplicated Credit Students: 7,431

Students Living on Campus: N/A

Total Facilities Staff: 49 (includes part-time staff)

Contracted Services: Lawn care, plowing and sanding, pest control, elevator maintenance, and waste removal

Recent Projects Completed or in Progress

1. Student Learning Commons (Building 19 Renovation) – in progress

- **Funding Source Operating:** None
- **Funding Source Capital:** Division of Capital Asset Management and Maintenance

2. Building 17 Masonry Structural Repairs

- **Funding Source Operating:** Yes
- **Funding Source Capital:** Division of Capital Asset Management and Maintenance

Biggest Challenge to College: STCC's campus occupies 35 acres within the 55-acre Springfield Armory National Historic site. The building inventory spans from as early as 1830 to the 1980s. Due to the age of the historical infrastructure, STCC requires the largest amount of deferred maintenance of any community college in the system. Balancing the priorities of critical repairs within a constrained budget landscape represents the largest facilities challenge to the college.

Recent Success: On December 11, 2018, STCC hosted the governor as the college unveiled the Ira H. Rubenzahl Student Learning Commons (Building 19). The 767-foot-long building, boasts 100,000 square feet and will house essential student services, including advising,

tutoring, career services, the library, and more. In addition to putting student services under one roof, the building offers modern, student-centric spaces for study and leisure.

Brag a Bit: Founded in 1967, STCC is the only technical community college in Massachusetts. STCC is a designated Hispanic Serving Institution and an Achieving the Dream Leader College, and offers a variety of career programs unequalled in the state. Biotechnology, health information technology, IT security, mechanical engineering technology, nursing, optics & photonics, respiratory care, and dozens of other career programs produce potential employees each year. STCC's highly-regarded transfer programs in Business, Engineering, Liberal Arts, Science, and Technology continue to provide the most economical option for students pursuing a four-year degree. Our Workforce Development Center offers short-term, affordable training both on site and online. With an annual enrollment of over 7,700 day, evening, weekend, and online students, STCC is a vibrant campus rich in diversity.





VOLUNTEER STATE COMMUNITY COLLEGE

Gallatin, Tennessee

Submitted by Will Newman, CFM, PEM, Senior Director of Plant Operations
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Campus GSF: 657,038
Enrollment Reported FTE: 6,170
Enrollment Annual Unduplicated Credit Students: 9,156
Enrollment Annual Unduplicated Non-Credit Students: 17,749
Students Living on Campus: N/A

Total Facilities Staff: 45
Contracted Services: 6

Recent Projects Completed or in Progress

1. SRB Humanities Building \$28.7 Million

- **Funding Source Operating:** Plant Operations
- **Funding Source Capital:** State Of Tennessee & Volunteer State Community College

2. Warf Science Building Addition and Renovation \$6.2 Million

- **Funding Source Operating:** Plant Operations
- **Funding Source Capital:** State of Tennessee & Volunteer State Community College

Biggest Challenge to College: Having the highest participation rate in the Tennessee Board of Regents community college system, the biggest challenge to Vol State will be maintaining its outstanding performance and strategic growth through satellite campus expansion.

Recent Success: A groundbreaking ceremony was held for a \$6.2 million renovation of the J. Howard Warf Math and Science Building. The project will update all existing science labs and add two additional labs. The building was constructed in 1970, and the renovation will provide 6,000 square feet of new space. Part of that area will be used for a new Mechatronics lab. That facility is currently housed in a much smaller, and older, building. The new lab will have an expanded classroom and a large open room for simulators and equipment. The extra space, and a roll-up door, will allow for new equipment to be added.

Brag a Bit: Vol State is a public, comprehensive community college offering associate degrees, certificates, continuing education, and service to our constituencies. The college is made up of 26 buildings on 4 campuses totaling over 100 acres. Student enrollment at Volunteer State Community College has reached an all-time record for the school, with 9,156 students attending this fall semester, an increase of 3.5 percent over fall of last year. Much of the increase is attributed to the popular TN Reconnect program. It provides tuition-free education for adults who do not already have a college degree. This fall 1,039 new students using TN Reconnect are enrolled in classes at Vol State. There are also 460 continuing students using the program.



YAVAPAI COLLEGE

Prescott, Arizona

Submitted by David Laurence, Director, Facilities Management and Planning
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Campus GSF: 780,669/263 acres. Two campuses and five centers

Enrollment Reported FTE: 3,510

Enrollment Annual Unduplicated Credit Students: 10,166

Enrollment Annual Unduplicated

Non-Credit Students: 5,146

Students Living on Campus: 243

Total Facilities Staff: 55

Recent Projects Completed or in Progress

1. Renovation of Sedona Center for Culinary Arts - Completion July 2017

• **Funding Source Capital:** \$6,000,000

2. Renovation of Buildings 1 and 15 at Prescott Campus for Visual and Performing Arts Building Addition – Completion November 2017

• **Funding Source Capital:** \$3,500,000

3. Renovation/Building Addition Prescott Valley Center for Allied Health – Completion August 2017

• **Funding Source Capital:** \$6,000,000

Biggest Challenge to College: Like other institutions across the country, funding is always an issue. With the improved economy there are fewer traditional-aged students enrolled at YC, so keeping enrollment up is a challenge. YC is also challenged with trying to improve our completion rates; be it either credentialing through certifications, degrees, or transfer; getting students over the finish line is always a top goal.

Recent Success: Student/visitor surveys show that the college community considers our facilities inviting, safe, and clean, and Facilities Management has a direct impact on recruiting.



Brag a Bit: Yavapai College's District Governing Board and senior leadership are committed to reinvesting in facilities and grounds. The college has very little deferred maintenance, and Facilities Management is very proud of our Facilities Condition Index of .92.

Steve Glazner is APPA's director of knowledge management and editor of *Facilities Manager*; he can be reached at steve@appa.org. Many thanks to the colleges that submitted their profiles for this feature.