**Preparing & Strategizing for Future Technologies** Five Disruptive Technologies that are Driving Ten Transformational Megatrends



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APPA Institute for Facilities Management

1

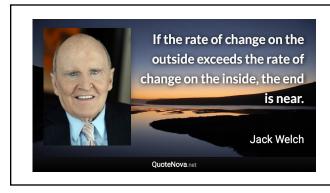
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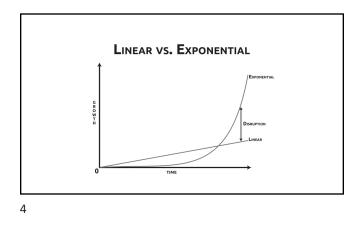
A strategically-focused understanding of the technologies that are driving changes in our built environments.

The megatrends that are reshaping our profession.

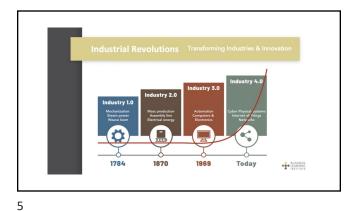
The urgency of shifting our mindset of "doing more with less" to a strategy of "doing different with less."

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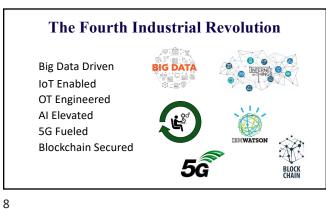
THINGS WON'T CHANGE AS MUCH AS THEY WILL ACCELERATE. WHILE OTHER CRISES RESHAPED THE FUTURE, COVID-19 IS JUST MAKING THE FUTURE HAPPEN FASTER.



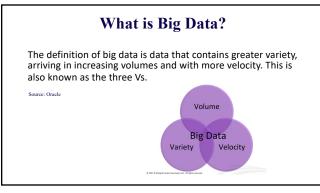
Scott Galloway Professor of Marketing NYU Stern Business School "The only smart strategy is to embrace and start leading the digital transformation of your company (organization)."

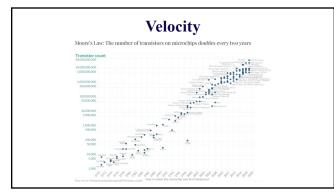


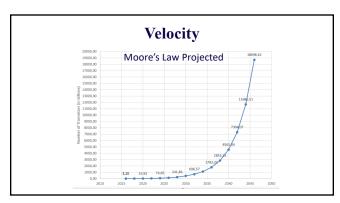
Andrew McAfee. MIT Research Scientist Coauthor of "*The Second Machine Age*"

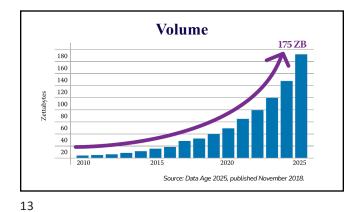


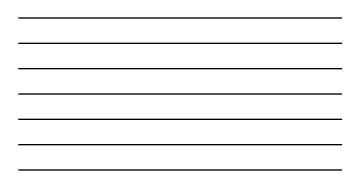






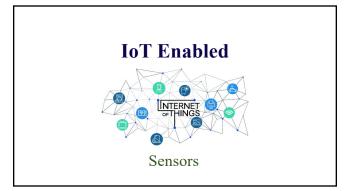


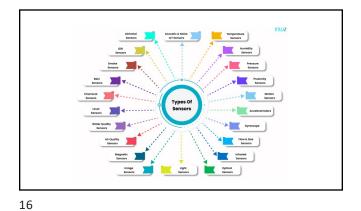












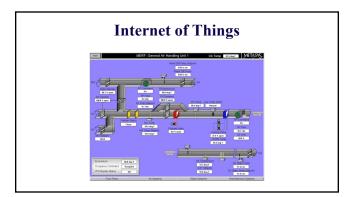




Energy Manage

Smart building features. Source: Senseware





### **Internet of Things**

#### Air Handler Performance

- Fan Runtime
- Fan Power
- VFD Control
- Static Pressure
- Heating Control
- Cooling Control
- Ventilation Air Control
- Economizer Control
- CO2 Control
- Outside Air Temperature
- Return Air Temperature
- Make-up Air Temperature
- Supply Air Temperatures Freeze Stat Alarms
- Smoke/Fire Alarm
- Pressure Drop Alarm

19

### **Fault Detection & Diagnostics**

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- Simultaneous heating and cooling
- CHW valve leaking by
   Steam valve leaking by
- Heat rec. running when it shouldn't
  Heat Recovery leaking by
  Dirty filters
- Not maintaining static
- CHWS temp too high
  DAT off set point
- Humidification when it shouldn't
- Any current senses zero for a fan Multiple units running out of sync Air flow thru unit that is off Ave valve position versus OAT

Not meeting humidity set point

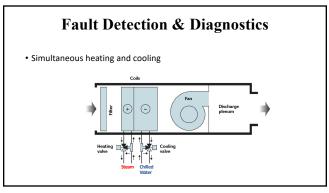
CO2 sensor out of calibration

• . Economizer Optimization

Humidity high limit

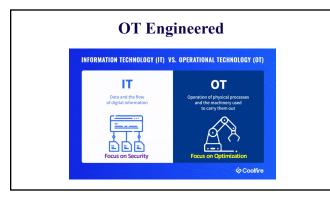
- CW valve staging incorrectly
- Avg CHW delta T versus OAT

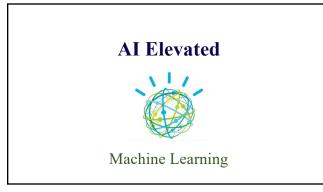




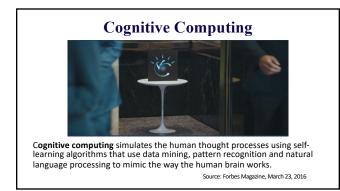




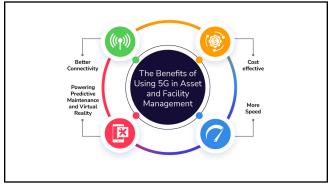




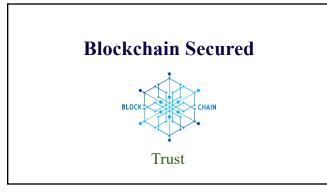




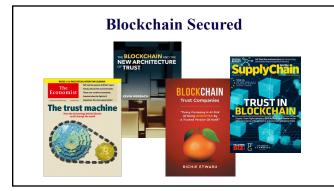


















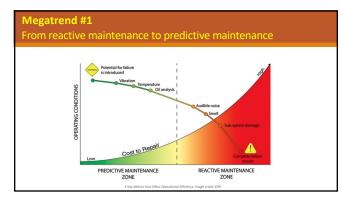




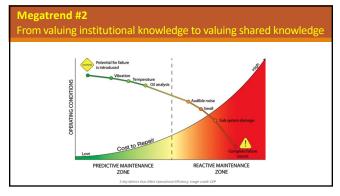
# Ten Megatrends Shaping Our Profession

Source: Facilities Innovations LLC

37



38





#### Megatrend #2

From valuing institutional knowledge to valuing shared knowledge

"The intuition about how a machine is operating on a factory floor used to come from working there thirty years and being able to detect a slightly different sound signature emanating from the machine, telling us something is not exactly right. That is a weak signal. Now with sensors, a new employee can detect a weak signal on the first day of work – without any intuition."

> Thank You for Being Late An Optimist's Guide to Thriving in the Age of Accelerations

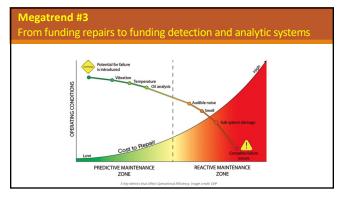
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#### Megatrend #2

From valuing institutional knowledge to valuing shared knowledge

"Experienced workers knew how to process weak data. But now with Big Data, with a much finer grain of fidelity we can make finding a needle in the haystack the norm - not the exception. And we can augment the human worker with machines so they work as colleagues and enable them to process weak signals together and overnight become like a thirty year veteran."

> Thank You for Being Late An Optimist's Guide to Thriving in the Age of Accelerations Thomas L. Friedman



#### Megatrend #3 From funding repairs to funding detection and analytic systems • Better occupant experience • Healthier building environments • Reduced risk of business disruptions • Increased productivity & wrench time • Decreased cost of repairs • Reduced scheduled PM activities • Lower energy costs • Retained energy conservation savings

• Improved turnover of new construction

43



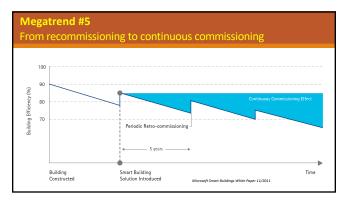
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#### Megatrend #4

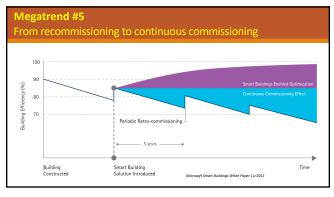
From preventative maintenance to condition-based maintenance

"Preventative maintenance was: change the oil every six thousand miles, whether you drive it hard or not. The new approach is "predictive maintenance" and "prescriptive maintenance" We can now predict nearly the exact moment when a tire, engine, car or truck battery, turbine fan or widget needs to be changed."

> Thank You for Being Late An Optimist's Guide to Thriving in the Age of Accelerations Thomas L. Friedman

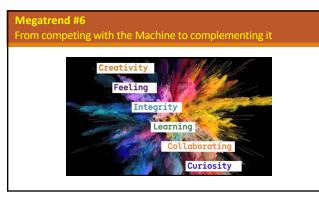


















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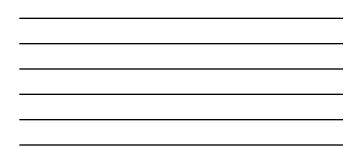
#### Megatrend #8 From managing facilities to managing occupant experiences

- Create environments for enhancing the student experience
- Provide places to work that attract smart, sustainability-minded employees
- Ensure comfort with temperature, humidity and lighting tailored to occupant preferences
- Raise productivity, health and wellness through indoor air quality
- $\bullet$  Empower individuals with control of occupant personal workspace
- Accommodate schedules and workflows of business operations
- Manage the indoor environment to pre-empt issues before they surface

Deliver 100x value of energy efficiency

Source: 75F



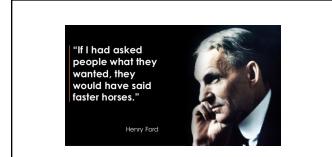














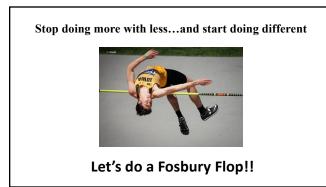




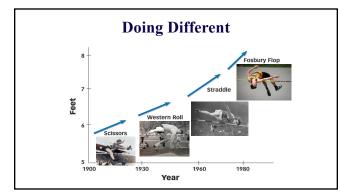


## The More and Less of Doing More With Less

- More Demands & Deadlines
- More Workload
- More Stress
- More Risk
- More Errors & Mistakes
- More Staff Turnover
- More Burnout
- More Reactive Mindset
- Less Training & DevelopmentLess Peer Networking
- Less Responsiveness
- Less Communication
- Less QualityLess Job Satisfaction
- Less Innovation
- Less Strategic Mindset



Doing different raises the bar on building performance, operational effectiveness, occupant productivity, and most importantly the student experience.





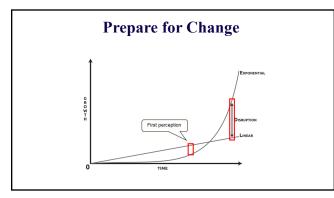
### **Preparing for Disruptive Change**

Maintain at least a basic understanding of the disruptive technological forces and embrace the Operations Technology role of your organization.

Be positioned and prepared for the megatrends reshaping the profession.

Think "doing different" when others are thinking "doing more."

70



71

We always overestimate the change that will occur in the next two years and underestimate the change that will occur in the next ten. Don't let yourself be lulled into inaction.



Bill Gates

