

## EU Case Study ~ Easy Button!!

Tuesday

There is a new budget officer on campus and he has decided that he has easy solutions to the budget shortfalls. There has been a chronic shortfall in addressing the building renewal (deferred maintenance) backlog. Additionally, there are limited funds for energy efficiency projects. The utilities operation, building operations, and building renewal come from essentially the same funding source. The utilities group is provided funds to cover all campus consumption. In the event of serious fuel cost swings or extreme utility consumption based on weather, the department can request one time funding, but are required to revert any unused funds to the annual utility budget.

A new plan was developed outside of facilities management.

A budget change moves 1% of the EU budget to the building renewal program to generate \$1,250,000 to be used for building renewal projects that have an energy payback. The original building renewal budget was \$10,000,000 so this represents a 12.5% increase in the overall building renewal funding. There is pressure to prove immediate results from this program. Project must meet a payback standard and the savings must be confirmed and verified.

1. How do you navigate launch of this new program?
2. What data do you need?
3. What is the payback standard?
4. How do you make project decisions?
5. What cross collaboration teams are involved?
6. What is the impact to building operations?
7. How are savings confirmed and verified?
8. What else should be considered?