IMMEDIATE TAKE AWAY SUBMITTAL

Name:
Pescription of the Problem/Issue: Note: Your problem/issue statement could start with "I have a friend at a university that has a problem with"
Advice Requested from the Group:

APPA Institute for Facilities Management Construction Project Management — Core Course 409

SHORT INTERVAL SCHEDULE 88 SCHEDULE #: S. J. AMOROSO CONSTRUCTION CO., INC. PHASE: PERIOD: APRIL 24 TO MAY 21 NAME: VISTA COLLEGE SJA Job 664 CURRENT WEEK SECOND WEEK THIRD WEEK FOURTH WEEK 24 25 26 27 28 29 30 3 4 16 17 18 19 20 21 9 10 | 11 | 12 | 13 | 14 15 FS M T W T M T WIT F S M T S W Т F S S Т M W | T FS DESCRIPTION **SUB** ACT NO BASEMENT 1900 TOILET ACCESSORIES SERVICE METAL FRAME CEILING @. ELEV. 1,2,3,&4 J&J ACOUSTICS 1830 LIGHT ING ROUGH @ ELEV. 1,2,3,&4 EW SCOTT LIGHTING ROUGH @ CEILING GRID 1830 EW SCOTT 2050 ELECTRIC TRIM EW SCOTT TELECOM OUTLETS 2060 EW SCOTT INSTALL WHEEL CHAIR LIFT ARCH LINER LIGHTING @ ASSEMBLY RM. EW SCOTT ASSEMBLY RM. ACOUSTIC PLASTER ARTIAN SOUND DROP CEILING TILE PCI RESILIENT FLOORING SPECTRA ARCH. DRYWALL CEILING & TAPING @ ATRIUM J&J ACOUSTICS ELEVATOR EQUIP, #1 & #5 KONE 2110 DOORS & HARDWARE CRINER 1870 PROJECTION SCREENS SJA 1ST FLOOR 3390 FRAME LOADING DOCK CEILING J&J ACOUSTICS 3540 LIGHTING @ LOADING DOCK EW SCOTT 3630 LOADING DOCK LATH & PLASTER J&J ACOUSTICS EW SCOTT 3540 LIGHTING ROUGH & CEILING GRID 3760 ELECTRIC TRIM EW SCOTT TELECOM OUTLETS 3770 EW SCOTT 3730 RESILIENT FLOORING SPECTRA ARCH STAFF TOILET RMS. - CERAMIC TILE 3590 UWA LIMESTONE PLASTER @ ENTRY ARER J&J ACOUSTICS 3415 FRAME LID @ ELEV. 2, 3 & 4 J&J ACOUSTICS 3540 LIGHT ROUGH @ HARD LID @ ELEVATORS 1,2,3&4 EW SCOTT DRYWALL CEILING & TAPING @ ATRIUM J&J ACOUSTICS 3620 LATH ELIPTICAL BEAM J&J ACOUSTICS RFI 1053 3630 LIMESTONE PLASTER @ ATRIUM J&J ACOUSTICS RFI 1053 2ND FLOOR TOILET ACCESSORIES 8560 SERVICE METAL LIGHTING ROUGH @ CEILING GRID EW SCOTT 8710 ELECTRIC TRIM EW SCOTT 8720 TELECOM OUTLETS EW SCOTT 8570 CEILING TILE PCI RESILIENT FLOORING ARCH 8640 SPECTRA 8600 PROJECTION SCREENS SJA 4320 WHITE BOARDS ATRIUM FASCIA ROCK J&J ACOUSTICS LIGHT ROUGH @ HARD LID @ ELEVATORS 1,2,3&4 8500 EW SCOTT DRYWALL CEILING & TAPE ATRIUM J&J ACOUSTICS LIMESTONE PLASTER - ATRIUM J&J ACOUSTICS

Distributed to: CONSTRUCTION

OWNER

CONTRACTOR

APPLICATION AND CERTIFICATION FOR PAYMENT

ARCHITECTS PROJECT NO: 410-0048 31 8/31/2013 **CONTRACT DATE: 8/19/2010** APPLICATION NO: PROJECT NOS: PERIOD TO: PROJECT: Barstow College Performing Arts Bakersfield, CA 93301 3434 Truxtun Ave AP Architects Suite 240 Application is made for payment, as shown below, in connection with the Contract. VIA ARCHITECT: SURETY'S APPLICATION FOR PAYMENT BARSTOW COMMUNITY COLLEGE DISTRICT Performing Arts Facility Federal Insurance Company Warren, New Jersey 07059 BARSTOW, CA 92311-6608 15 Mountain View Road 2700 Barstow Road FROM SURETY: CONTRACT FOR: TO OWNER:

completed in accordance with the Contract Documents, that all amounts have been paid by payments received from the Owner, and that current payment shown herein is now due. information and belief the Work covered by this Application for Payment has been the Surety for Work for which previous Certificates for Payment were issued and The undersigned Surety certifies that to the best of the Surety's knowledge, Surety:

Date: Sept 18, 2017 State of California, County of Orange Subscribed and sworn to before me Weyne R. Walton day of SGPT 公公 By:

18,160,000.00

17,952,000.00 208,000.00 13,968,952,42

Continuation Sheet, AIA Document G703, is attached.

2013.

this

1,355,364.44

% of Completed Work

10

ö

3

(Column G on G703)

DATE RETAINAGE:

CONTRACT SUM TO DATE (Line 1 + 2)

Net change by Change Order

4 4 6 4

ORIGINAL CONTRACT SUM

TOTAL COMPLETED & STORED TO

b. % of Stored Material Total Retainage (Lines 5a + 5b or

Notary Public: January Commission expired 11/04/14

1,355,364,44

12,613,587.98

12,513,536.74 100,051.24 5,546,412.02

ARCHITECT'S CERTIFICATE FOR PAYMENT

In accordance with the Contract Documents, based on on-site observations and the date comprising the application, the Architect certifies to the Owner that to the best of the the quality of the Work is in accordance with the Contract Documents, and the Surety Architect's knowledge, information and belief the Work has progressed as indicated, is entitled to payment of the AMOUNT CERTIFIED.

100,051.24 AMOUNT CERTIFIED

\$0.00

\$208,000.00

in previous months by Owner

Total approved this Month

CHANGE ORDER SUMMARN

Total changes approved

(Line 3 less Line 6)

DEDUCTIONS

ADDITIONS

CURRENT PAYMENT DUE BALANCE TO FINISH, INCLUDING RETAINAGE

00 o

PAYMENT (Line 6 from prior Certificate)

LESS PREVIOUS CERTIFICATES FOR

7.

(Line 4 Less Line 5 Total)

TOTAL EARNED LESS RETAINAGE

6

\$0.00 \$0.00

all figures on this Application and on the Continuation Sheet that are changed to Attach explanation if amount certified differs from the amount applied. Initial conform with the amount certified) ARCHITECT:

Surety named herein. Issuance, payment and acceptance of payment are without This Certificate is not negotiable. The AMOUNT CERTIFIED is payable only to the prejudice to any rights of the Owner or Surety under this Contract,

\$208,000.00

NET CHANGES by Change Order

\$208,000.00

TOTALS

Date:

RECEIVED

KCY 063

APPLICATION AND CERTIFICATION FOR PAYMENT

TO OWNER:

TO OWNER: BARSTOW COMMUNITY COLLEGE DISTRICT 2700 Barstow Road BARSTOW, CA 92311-6608 FROM SURETY:	PROJECT: Barstow	College Performing Arts	PERIOD TO: 9/30/2013 X OWNER PROJECT NOS: CONSTRUCTION X CONTRACTOR
Federal Insurance Company 15 Mountain View Road Warren, New Jersey 07059 CONTRACT FOR: Performing Arts Facility	VIA ARCHITECT:	AP Architects 3434 Truxtun Ave Suite 240 Bakersfield, CA 93301	CONTRACT DATE: 8/19/2010 ARCHITECTS PROJECT NO: 410-0048
SURETY'S APPLICATION FOR F Application is made for payment, as shown below, in Continuation Sheet, AIA Document G703, is attached	connection with the Con	itract.	The undersigned Surety certifies that to the best of the Surety's knowledge, information and belief the Work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Surety for Work for which previous Certificates for Payment were issued and payments received from the Owner, and that current payment shown herein is now due.
1. ORIGINAL CONTRACT SUM 2. Net change by Change Order 3. CONTRACT SUM TO DATE (Line 1 + 2) 4. TOTAL COMPLETED & STORED TO DATE (Column G on G703) 5. RETAINAGE: a. 10 % of Completed Work \$	\$ \$ \$ 1,392,385.81	17,952,000,00 208,000,00 18,160,000,00 14,132,848.02	Surety: By: Willy R Willow Date: DCT 28, 2013 New Jersey State of California, Courty of Orange Subscribed and sworn to before manifestion this 28 day of C1 to be R 2013. Notary Public: DCUA California NOTARY NOTARY PUBLIC My Commission expires: ARCHITECT'S CERTIFICATE FOR PAYMENT NEW JERSEN OR NEW JERSEN ARCHITECT'S CERTIFICATE FOR PAYMENT
b% of Stored Material \$ Total Retainage (Lines 5a + 5b or	<u> </u>	1,392,385.81	Notary Public: Dalla Erlina Public Public Public 2
 TOTAL EARNED LESS RETAINAGE (Line 4 Less Line 5 Total) LESS PREVIOUS CERTIFICATES FOR PAYMENT (Line 6 from prior Certificate) CURRENT PAYMENT DUE BALANCE TO FINISH, INCLUDING RETAINAGE (Line 3 less Line 6) 	147,500 0\$	12,586,893:37 153,568.84 5,419,537.79	ARCHITECT'S CERTIFICATE FOR PAYMENT In accordance with the Contract Documents, based on on-site observations and the date comprising the application, the Architect certifies to the Owner that to the best of the Architect's knowledge, information and belief the Work has progressed as indicated, the quality of the Work is in accordance with the Contract Documents, and the Surety is entitled to payment of the AMOUNT CERTIFIED.
CHANGE ORDER SUMMARY Total changes approved	ADDITIONS		AMOUNT CERTIFIED \$ 153,568.84 147,506.06
In previous months by Owner	\$208,000.00	\$0.00	(Attach explanation if amount certified differs from the amount applied Toitial
Total approved this Month			all figures on this Application and on the Continuation Sheet that are changed to conform with the appoint certified)
TOTALS	\$208,000.00	\$0.00	ARCHITECT: By: Date: 1.8.14
NET CHANGES by Change Order	\$208,000		This Certificate is not negotiable. The AMOUNT CERTIFIED is payable only to the Surety named herein. Issuance, payment and acceptance of payment are without prejudice to any rights of the Owner or Surety under this Contract.
			and the control of the control.

10/25/2013

APPLICATION AND CERTIFICA	TION FOR PAY	MENT	
TO OWNER: BARSTOW COMMUNITY COLLEGE DISTRICT 2700 Barstow Road BARSTOW, CA 92311-6608 FROM SURETY: Federal Insurance Company 15 Mountain View Road Warren, New Jersey 07059 CONTRACT FOR: Performing Arts Facility	PROJECT: Barstow VIA ARCHITECT:	AP Architects 3434 Truxtun Ave Suite 240 Bakersfield, CA 93301	PERIOD TO: 10/31/2013 X OWNER PROJECT NOS: CONSTRUCTION X CONTRACTOR ARCHITECTS PROJECT NO: 410-0048
SURETY'S APPLICATION FOR Application is made for payment, as shown below, in Continuation Sheet, AIA Document G703, is attached	connection with the Con	tract.	The undersigned Surety certifies that to the best of the Surety's knowledge, information and belief the Work covered by this Application for Payment has been completed in accordance with the Contract Documents, that all amounts have been paid by the Surety for Work for which previous Certificates for Payment were issued and payments received from the Owner, and that current payment shown herein is now due. Surety:
1. ORIGINAL CONTRACT SUM 2. Net change by Change Order 3. CONTRACT SUM TO DATE (Line 1 + 2) 4. TOTAL COMPLETED & STORED TO DATE (Column G on G703) 5. RETAINAGE: a. 10 % of Completed Work \$	1,432,012.33	17,952,000.00 208,000.00 18,160,000.00 14,535,849.70	By: Waema R Walton Date: Now 19 2 Richard HRABO State of Galifornia, County of Orange Subscribed and sworn to before me this 19th day of NOVEMBER 2013.
b. % of Stored Material Total Retainage (Lines 5a + 5b or 6. TOTAL EARNED LESS RETAINAGE	9 \$	1,432,012.33	Notary Public: Notary Public: My Commission expires: 10-27-14 ARCHITECT'S CERTIFICATE FOR PAYMENT ARCHITECT'S CERTIFICATE FOR PAYMENT
(Line 4 Less Line 5 Total) 7. LESS PREVIOUS CERTIFICATES FOR PAYMENT (Line 6 from prior Certificate) 8. CURRENT PAYMENT DUE 9. BALANCE TO FINISH, INCLUDING RETAINAGE (Line 3 less Line 6)	\$ \$ \$	12,740,462.21 363,375.16 5,056,162.63	ARCHITECT'S CERTIFICATE FOR PAYMENT In accordance with the Contract Documents, based on on-site observations and the date comprising the application, the Architect certifies to the Owner that to the best of the Architect's knowledge, information and belief the Work has progressed as indicated, the quality of the Work is in accordance with the Contract Documents, and the Surety is entitled to payment of the AMOUNT CERTIFIED.
CHANGE ORDER SUMMARY	ADDITIONS	DEDUCTIONS	AMOUNT CERTIFIED \$ 363,375.16
Total changes approved In previous months by Owner	\$208,000.00	\$0.00	(Attach explanation if amount certified differs from the amount applied. Initial
Total approved this Month	4200,000100	\$0.00	all figures on this Application and on the Continuation Sheet that are changed to conform with the amount certified) ARCHITECT:
TOTALS	\$208,000.00	\$0.00	By: Date:
NET CHANGES by Change Order	\$208,00		This Certificate is not negotiable. The AMOUNT CERTIFIED is payable only to the Surety named herein. Issuance, payment and acceptance of payment are without prejudice to any rights of the Owner or Surety under this Contract.

APPLICATION AND CERTIFICATE FOR PAYMENT

A TO OWNER.

VIA ARCHITECT:

FROM CONTRACTOR:

7/14/2010 Distribution to: PAGE 1 OF 2 PAGES 6/30/2010 10-607 AIA DOCUMENT G702 PROJECT NUMBER.: APPLICATION NO.: PERJOD TO:

CONTRACT DATE:

CONTRACTOR ARCHITECT INSPECTOR OWNER

FNH
ż
Ш
2
>
ď
MYAGS
C
Ç
NON FOR
\leq
\subseteq
APPLICATION
~
_
n
ã
⋖
S'S'C
'n
Ö
F
Q
S
뜬
5
CO
ပ

Application is made for payment, as shown below, in connection with the Contract,

- 384,900.00 Continuation Sheet, AIA Document G703, is attached. 1. ORIGINAL CONTRACT SUM, 2. Net change by Change Orders
- 5. RETAINAGE:

(Column G on G703)

4. TOTAL COMPLETED & STORED TO DATE

3. CONTRACT SUM TO DATE (LINE 1 + 2)

- 0.0 4,565.40 ьэ и a. 10% of Completed Work b. 10% of Stored Material (Columns D + E on G703)
- Total Retainage (Line 5a 5b or (Column F on G703)
- Total in Column 1 of G703)
- U)

6. TOTAL EARNED LESS RETAINAGE

4,565,40

41,088.56

₩,

- (Line 4 less Line 5 Total)
 - (/) 7. LESS PREVIOUS CERTIFICATES FOR PAYMENT (Line 6 from prior Certificate)

0.00

- 8. CURRENT PAYMENT DUE
- 9. BALANCE TO FINISH, INCLUDING RETAINAGE

(Line 3 less Line 6)

343,811,45

CHANGE ORDER SUMMARY	ADDITIONS	DEDUCTIONS
Total changes approved in		
previous months by Owner	00'0	The Commerce
Total approved this Month	00.0	
TOTALS	0.00	0.00
NET CHANGES by Change Order	00'0	

This Centificate is not negotiable. The AMOUNT CERTIFIED is payable only to the Contractor named herein. Issuance, payment and ackeplance of payment are without prejudice to any rights of the

Owner or Contractor under this Contract.

The undersigned Contractor certifies that to the best of the Contractor's knowledge, information and belief the Work covered by this Application for Payment has been completed Contractor for Work for which previous Certificates for Payment were issued and payments received from the Owner, and that current payment shown herein is now due. in accordance with the Contract Documents, that all amounts have been paid by the

OWNER'S CERTIFICATE FOR PAYMENT

CONTRACTOR:

0.00

Ä

45,653,95

384,900.00

...........

7/14/2010

Date:

comprising this application, the below listed viewers certify to the Owner that to the best of their Work is in accordance with the Contract Documents, and the Contractor is entitles to payment knowledge, information and belief the Work has progressed as indicated, the quality of the In accordance with the Contract Documents, based on on-site observations and the data of the amount certified.

41,088.56 6-3 AMOUNT CERTIFIED

all figures on this Application and on the Continuation Sheet that are changed to something else. Attach explanation if amount certified differs from the amount applied for, Initial

ARCHITECT'S CERTIFICATE FOR PAYMENT

INSPECTOR OF RECORD'S CERTIFICATE FOR PAYMENT Date:

쯗

41,088.56

Date:

ΒĶ

CONSF例的行列ON MANAGER'S CERTIFICATE FOR PAYMENT Date: Date: .;

Project Name:

Project Number:

Job Number.

10-607

SCHEDULE OF VALUES

Cost Breakdown

Application Number:
Application Date: July

Application Date: July 14, 2010 Period To: June 30, 2010

	Cost Breakdown										
<	В	O	Ω	Ш	L	O	<u> </u>		¥		
	DESCRIPTION OF			TOTAL AMOUNT	TOTAL AMOUNT	AMOUNT		NET			J
	WORK ACTIVITY		%	COMPLETED	COMPLETED ON	OF THIS	RETENTION	AMOUNT DUE	BALANCE	RETE	RETENTION
TEM		SCHEDULED	COMPLETE	TO DATE	PRIOR APP	APPLICATION	THIS PAYMENT	THIS PAYMENT	TO FINISH	01	TOTAL
ġ.	OTHER ITEM	VALUE	то рате	(CXD)	FOR PAYMENT	(E-F)	(G*.10)	(H-9)	(C-E)	· i	(F*10)
-	GENERAL CONDITIONS	\$ 16,900	20%	\$ 3,380.00		\$ 3,380.00	\$ 338,00	\$ 3.042.00	\$ 13.520.00	G.	338.00
2	BONDS	\$ 4,000	100%	\$ 4,000.00		\$ 4,000,00	\$ 400.00			┿	200.00
n	INSURANCE	\$ 5,000		ь					9 6	ρ (<i>θ</i>	400.00
4	SUBMITTALS	\$ 4,500		G))	9 U	200.000
5	PROJECT MANAGER	17,000	20%	\$ 3,400.00					\$ 13,600,00		340.00
9	SUPERVISION	\$ 25,000	20%	\$ 5,000.00		\$ 5,000.00				-}	500.00
7	ENGINEERING	\$ 5,500	%02 (\$ 3,850.00		\$ 3,850.00	\$ 385.00			. ⊬	285.00
ဆ	ABATEMENT	\$ 4,000	100%	\$ 4,000.00						9 6	400 00
6	DEMOLITION	\$ 6,800	20%	\$ 1,360.00					5 440 00	+	136.00
10	CONCRETE	\$ 4,500		٠ ج						-	20.00
=	CARPENTRY	33,000	10%	\$ 3,300.00		\$ 3,300.00	\$ 330.00	\$ 2,970,00	1		330.00
12	INSULATION	\$ 20,300		₩		69				+-	000
13	ROOFING	\$ 6,285	10	-		€	5	ь			
14	CARPET	\$ 7,300						(A)			
15		\$ 8,800				€	1	L/S		+	
16	HVAC- Building 100	\$ 23,500	10%	\$ 2,350.00		\$ 2,350.00	\$ 235.00	\$ 2,115.00	2	╁	235.00
17	HVAC- Building 200	\$ 19,900	10%	1,990.00		\$ 1,990.00	\$ 199.00			-	199 00
18	HVAC- Building 300	\$ 117,465	3%	\$ 3,523,95		\$ 3,523.95	\$ 352.40	\$ 3,171,56	-		352.40
19	PLUMBING	\$ 20,350		ı Ю		G	6			-}	
20	ELECTRICAL	\$ 34,800		·		6	69	٠		-	,
	The state of the s									+-	
	Totals	\$ 384,900.00	12%	\$ 45,653.95	43	\$ 45,653.95	\$ 4,565.40	\$ 41.088.56	\$ 339.246.05	G.	4 565 40
										,	

S.J. AMOROSO CONSTRUCTION CO., INC. RFI LOG

NAME: Vista Community College

JOB#:664

Updated:

05-Oct-04

RFI #	DESCRIPTION	CONTRACTOR	DATE SENT TO OWNER	REQUIRED	RECEIVED	DAYS TO	DELAY	POTENTIAL	
203	FWS RFI 15 - GRADE BEAM PENETRATIONS	FWS	1		FROM OWNER	RESPONDE	IMPACT	COST/CPE#	STATUS
204	FWS RFI 16 - GRADE BEAM PENETRATIONS	FWS	9/23/2004	ASAP	9/29/2004		?	Yes	CPE 19
205	FWS RFI 17 - GRADE BEAM PENETRATIONS	FWS	9/23/2004	ASAP	10/1/2004	ne.	?	Yes	CPE 19
206	Plaster at Loading Dock		9/23/2004	ASAP	9/29/2004		?	Yes	CPE 19
207	Skylight Details	Amoroso	9/24/2004	10/1/2004	9/29/2004	7/1	No	No	Closed
208	GMC RFI 15	Metcae	9/24/2004	9/30/2004	9/29/2004		No	No	Closed
208	GMC RFI 16	Gayle	9/28/2004	10/5/2004	10/4/2004		No	No	Closed
. [1727/03] [1,4/101/04/17/	MININGS TO THE PROPERTY OF THE	Gayle	9/28/2004	10/5/2004					
210	Precast Corner in Lieu of Handset	Clark Pacific	9/29/2004	10/6/2004	9/30/2004	· · · · · · · · · · · · · · · · · · ·	No	Yes	CPE 20
211	Overexcavation @ PC2 Lines 6 and 6.8	Amoroso	9/29/2004	ASAP	10/4/2004	****	No	No	Closed
212	Curtainwall Finishes	Guarantee	9/29/2004	10/6/2004	10/1/2004		?	Yes	CPE 21
213	Proposed detail change at Ejector Pit/Pier Cap	Amoroso	9/29/2004	ASAP	10/4/2004		No	No	Closed
214	Precast Soffit at Columns	Clark Pacific	9/29/2004	10/6/2004	10/4/2004	-	No	No	Closed
215	AESS Paint	Amoroso	9/30/2004	10/7/2004	10/4/2004		No	No	Closed
216	Entry Precast at B Line	Clark Pacific	9/30/2004	10/7/2004					
217	Precast Stair Treads	All American	10/1/2004	10/8/2004			1		
218	SS Sound Traps	Kent Lim	10/1/2004	10/8/2004				7,000	×11
219	GMC RFI 764	Gayle	10/4/2004	10/11/2004			·		
220	Maximum Height of Sub-drain	Amoroso	10/4/2004	ASAP					
221	Sleeves under Grade Beams	Amoroso	10/4/2004	ASAP					
222	Gas Service	Amoroso	10/4/2004	10/11/2004					
223	Duct at Room 513	Kent Lim	10/4/2004	10/11/2004					
224									,,,,,
225	7.69/10-2-0-1					1.1.111111111			
226									
227	***************************************								
228									
229									
230		was .				,			
***************************************	V-700 LC-1000								
					*******	·····			

		· Million ·							
									
	1			1	<u> </u>				

SUBMITT #	AL DESCRIPTION	RECEIVED FROM SUB.	SENT TO RATCLIFF	RETURNED FROM RATCLIFF	STATUS
100-000	TOWER CRANE FOUNDATION	27-Aug-04	27-Aug-04	10-Sep-04	APPROVED
101-7130	ELASTOMERIC MEMBRANE WATERPROOFING	30-Aug-04	30-Aug-04	1-Sep-04	APPROVED
102-7180	TRAFFIC COATINGS	30-Aug-04	30-Aug-04	7-Sep-04	APPROVED
103-15810	DUCTS	26-Aug-04	20-Aug-04	24-Sep-04	APPROVED
104-3361	SHOTCRETE	27-Aug-04	30-Aug-04	8-Sep-04	APPROVED
105-15080	MECHANICAL INSULATION	26-Aug-07	27-Aug-04	24-Sep-04	APPROVED
106-15820	DUCT ACCESSORIES	26-Aug-04	7-Sep-04	24-Sep-04	APPROVED
107-15950	TESTING, ADJUSTING, BALANCING	26-Aug-04	27-Aug-04	24-Sep-04	APPROVED
108-15070	MECH, SOUND, VIBRATION & SEISMIC CONTROL	26-Aug-04	27-Aug-04	24-Sep-04	APPROVED
109-7840	FIRESTOPPING - HEAD OF WALL	20-Sep-04	21-Sep-04		PENDING
110-7812	SPRAYED-ON FIREPROOFING- P. DATA/SCHEDULE/ CERTS./MSDS	20-Sep-04	21-Sep-04		PENDING
111-7920	SEALANTS - HEAD OF WALL	20-Sep-04	21-Sep-04	30-Sep-04	APPROVED
	ENVIRONMENTAL REQUIREMENTS				
112-15736	WATER-COOLED AC UNITS	20-Sep-04	21-Sep-04		PENDING
113-5100	STRUCTURAL STEEL - WELDING PROCEDURES / SHOP ONLY	31-Aug-04	31-Aug-04	23-Sep-04	APPROVED
114-15400	PLUMBING - SHOP DRAWINGS (UNDERGROUND ONLY)	2-Sep-04	2-Sep-04	17-Sep-04	APPROVED
115-1340	SAFETY - SWPPP	2-Sep-04	2-Sep-04	23-Ѕер-04	APPROVED
116-1505	CONSTRUCTION WASTE MANAGEMENT PLAN	7-Sep-04	7-Sep-04		OVERDUE
117-3250	DRILLED DOWELS & ANCHORS IN CEMENTITIOUS GROUT	7-Sep-04	7-Sep-04	24-Sep-04	APPROVED
118-3255	EXPANSION ANCHORS	7-Sep-04	7-Sep-04	24-Sep-04	APPROVED
118.1-325		····· · · · · · · · · · · · · · · · ·			
119-3350	CONCRETE FINISHES - GROUT & CURING COMPOUND	7-Sep-04	7-Sep-04	17-Sep-04	APPROVED
120-1350	SPECIAL ENVIRONMENTAL REQUIREMENTS, INDOOR AIR QUALITY	8-Sep-04	8-Sep-04	rayly vlan grazy regardly risky hore by	OVERDUE
121-3200	CONCRETE REINFORCEMENT - EJECTOR PIT/SUMP & ELEVATORS 2-4	8-Sep-04	8-Sep-04	17-Sep-04	APPROVED
122-5100	STRUCTURAL STEEL - ANCHOR BOLTS/STUB COLUMNS	8-Sep-04	9-Sep-04	22-Sep-04	APPROVED
123-3200	CONCRETE REINFORCEMENT - PCS-C PILE CAP @ C LINE	8-Sep-04	9-Sep-04	21-Sep-04	APPROVED
124-3300	ARCHITECTURAL CONCRETE CONCRETE MIX DESIGNS	13-Sep-04	13-Sep-04	21-Sep-04	REJECTED
124.1-3300		re Institute and Surface	4-Oct-04	300 S - 40 - 40 P - 41 Region	PENDING
125-9215	VENEER PLASTER - PRODUCT DATA	21-Sep-04	22-Sep-04		PENDING
126-9220	PORTLAND CEMENT PLASTER - PRODUCT DATA / ACCESSORIES	21-Sep-04	22-Sep-04		PENDING
127-3200	CONCRETE REINFORCEMENT - PILE CAP PLAN / LAP SPLICE PLAN	21-Sep-04	22-Sep-04		PENDING
128-5300	METAL DECK - SHOP DRAWINGS	22-Sep-04	27-Sep-04		PENDING
129-3200	CONCRETE REINFORCEMENT - COUPLERS	24-Sep-04	24-Sep-04		PENDING
130-5100	STRUCTURAL STL 1ST TIER COLUMNS	24-Sep-04	27-Sep-04		PENDING
131-15080	MECHANICAL - INSULATION	23-Sep-04			INCOMPLETE
132-15070		22-Sep-04			INCOMPLETE
133- 15820		23-Sep-04	28-Sep-04		PENDING
134- 15850		23-Sep-04	28-Sep-04		PENDING
135- 15830		23-Sep-04	28-Sep-04		PENDING
136-7140	PRODUCT DATA - FLUID APPLIED WATERPROOFING	22-Sep-04	28-Sep-04		PENDING
137-9250	PRODUCT DATA - FEOID APPLIED WATERPROOFING PRODUCT DATA - GYPSUM BOARD	20-Sep-04	28-Sep-04 28-Sep-04		PENDING
138- 16134		21-Sep-04	28-Sep-04		PENDING
139- 16140		21-Sep-04	28-Sep-04		PENDING
140-7814	PRODUCT DATA - PLOOR BOXES PRODUCT DATA - INTUMESCENT FIREPROOFING	71-08h-04	20-05h-04		INCOMPLETE
141-9900	PRODUCT DATA - PAINTING	27-Aug-04	28-Sep-04	15-11-15-1-4-11-11-12-11-11	PENDING
142-7840	PRODUCT DATA - PAINTING PRODUCT DATA - FIRESTOPPING PLUMBING	30-Sep-04	20-Sep-04 30-Sep-04		PENDING
143-7840	PRODUCT DATA - FIRESTOPPING MECHANICAL	30-Sep-04	1-Oct-04		PENDING
144- 15810		<u> </u>			
145-16061	PRODUCT DATA - ACOUSTICAL SEALANT - DUCT	30-Sep-04	1-Oct-04		PENDING
146-16070	PRODUCT DATA - GROUNDING & BONDING	30-Sep-04			INCOMPLETE
147-16075	and proposed recognition and the contract of t	30-Sep-04			INCOMPLETE
		30-Sep-04			INCOMPLETE
148-16123		30-Sep-04			INCOMPLETE
149-16131		30-Sep-04			INCOMPLETE
150-16132	PRODUCT DATA - SURFACE RACEWAYS	30-Sep-04			INCOMPLETE

BERKELEY CITY COLLEGE - PERMANENT FACILITY PROJECT



10/08/04 55,014
11/24/04 11/24/04 11/29/04 11/29/04 11/22/04 09/02/04 09/23/04 09/23/04 09/23/04 10/05/04 09/28/04 09/14/04 09/28/04 09/14/04 09/28/04 09/28/04 09/28/04 09/28/04 09/28/04 09/28/04 09/28/04 09/28/04 09/28/04 09/28/04 09/28/04 09/28/04
11/24/04 01/04/05 01/04/05 01/29/04 08/22/04 09/02/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/23/04 09/28/04 09/28/04 09/28/04 09/28/04 09/28/04
11/29/04 8,567 N/A 11/22/04 8,567 N/A 11/22/04 222,957 09/02/04 45,816 09/23/04 45,816 09/23/04 8,710 N/A 09/08/04 898 09/14/04 26,798
N/A 11/22/04 09/23/04 09/23/04 09/23/04 10/05/04 10/05/04 09/28/04 09/88/04 09/28/04
Baines & Robertson SJA Alamillo FD Thomas Kent Lim Metcoe FW Spencer
SJA Alamillo FD Thomas Kent Lim Metcoe FW Spencer
Alamiilo FD Thomas Kent Lim Metcoe FW Spencer
FD The Kent Li Metroe FW Sp
Waterproofing at Sand Pit AC Units Bulletin 106 Piping Between Sumps
Bulletin 106 Piping Between Sumps
ng Be
Backfill Materials

BERKELEY CITY COLLEGE - PERMANENT FACILITY PROJECT



Sub. DATE ABOUNT AMOUNT A
Sub. Date Approved State Approved State Sub. Date Approved Sub. Date Approved Sub. Date Approved Sub. Date Approved
Sub. DATE AMOUNT AMOUNT PCD Value 02/28/06 4,801 3,066 06/23/07 Value 02/28/06 4,801 3,066 06/23/07 Value 03/01/06 2,963 3,066 06/23/07 Value 03/01/06 2,963 (2,963) 06/15/05 Value 03/01/06 2,141 3,141 3,141 01/28/05 101/04/05 2,137 1,350 01/28/05 06/15/05 102/23/05 2,137 1,350 01/06/05 103/10/05 2,137 01/21/05 26,807 104 03/11/06 0,552 07/20/05 104 03/11/06 0,552 07/20/05 104 03/11/06 0,552 0,157 06/02/05 105 03/11/06 0,570 0,570 0,570 06/02/05 104 03/11/06 0,570 0,570 0,570 0,570 0,570 104 03/11/06 0,100 0,000 <td< td=""></td<>
SUB. DATE ANOUNT ANOUNT ANOUNT Value 02/22/07 29,637 29,637 29,637 Value 02/28/06 4,801 3,066 3,066 Value 03/01/06 (2,963) (2,963) (2,963) Value 01/04/05 (3,141 3,141 3,141 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/05 10/4/1/06 10/4/1/06 10/4/1/05 12/14/04 (1,350) (1,350) (1,350) 14t 03/16/05 6,552 5,157 5,157 15/14 03/14/05 1,000 2,570 2,570
SUB. DATE ANOUNT APPINOL Value 08/22/07 29,637 29,637 29,637 Value 02/28/06 4,801 3,066 3,066 Value 03/01/06 4,801 3,066 3,066 Set, SJA 01/04/05 3,141 3,141 3,141 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/04 (1,350) (1,350) (1,350) 12/14/05 (1,350) (1,350) (1,350) 146 (1,430) (1,350) (1,350) 141 (1,410) (1,350) (1,350) 141 (1,410) (1,350) (1,350) 141 (1,350) (1,350)
Sub. Date Sub. Date Abount Amount Am
SUB. DATE SUB. SUB. DATE AMOUNT Value 02/28/06 Value 03/01/06 12/30 12/30 12/14/04 12/14/04 12/14/04 12/14/04 12/14/04 12/14/04 12/14/04 12/14/04 12/14/04 12/14/05 12/1
SUB. DATE AN Value 08/22/07 08/22/07 08/22/07 08/22/07 02/28/06 03/01/06 03/09/06
Value Set, SJA 169 169 171 171 171 171 171 171 171 171 171 17
Value Value 169 169 set, J& J. out ntee ncer ncer ncer ncer ncer ncer ncer nc
SUB SJA FW Spence B & R. Meta B & R. Meta Sark FD Thomas Scott Gayle, Meta Gayle, Meta Gayle, Meta Clark, Guara Metal's, Metal's Gayle, Meta Gayle, Meta Gayle, Meta Gayle, Meta FW Spence
fications freations stair 5
OF CHANGE & Site Civil Work ing Services ing Services softits ct trame Softits ct Trame Shear Wall Modifications show or SD or SD or SD or SD at Roof show or SD o
RFI # DESCRIPTION OF CHANGE RFI 229 Trees, Irrigation & Site Civil Work RFI 288 Coring at Incoming Services Bull 119 Bulletin 119 Sitework Delays RFI 280 Coring at Incoming Services Bull 120 Revise Precast Soffits RFI 300 Delete Hydroduct RFI 266 Floor Boxes RFI 324 Elevator Door Frame Bull 120/RFI 337 Roof Framing & Shear Wall Modifications Bull 120/RFI 337 Roof Framing & Shear Wall Modifications Bull 121 Bulletin 121 Bull 121 Bulletin 121 Bull 122 Stone/ Aluminum RFI 251 Stone/ Aluminum RFI 251 Stone/ Aluminum RFI 251 Stone/ Aluminum RFI 251 Stone/ Aluminum RFI 351 Soffit at 3rd Floor SD Bull 122 Bulletin 122 Bull 122 Miscr evisions at 6 line beam and stair 5 Bull 122 Miscr evisions at 6 line beam and stair 5 Bull 123 Bulletin 123 Bull 123 Bulletin 123 Bull 123 Bulletin 124 Bull 125 Bulletin 125 Bull 125 Compressed Air at Lab. RFI 362 Compressed Air at Lab. RFI 372 Compressed Air at Lab. RFI 373 Mater Treatment

BERKELEY CITY COLLEGE - PERMANENT FACILITY PROJECT



# 100	# []	DESCENDITION OF CHANGE	ails	SIIB DATE	SUB.	KEV./FINAL	APPROV.	01	SITATS	2005	# 0/0	Void Total
384	REI 1178	Atriim smoke control/balancing	EWS KMI	11/22/06	7 681	7 681	7 681	05/23/07	Approved	3 6		1000
385	RFI 1180	Heat detectors at Fley Mech Rooms	EWS, NVIE	11/22/06	5 498	00,1	00,	100500	Revised	0	071	
385	RFI 1180	detectors at Elev	EW/S	11/22/06	0,40	5 362	5 362	05/23/07	Approved	-	120	
900	0211111	poor to Elevator coolers	EW/S	11/16/06	0 550	2,302	2,302	70/22/00	povoidad	- 0	101	
200		Flooking of huma out	EW3	11/10/00	2,300	2,300	2,300	00/22/01	apploved	0	171	
20707		Flacking at bump out	Jacob Best GG	11/11/00	090,80	200220	202 20	70/10/00	Dasivan	7		
2000	DF! 4460.4	A sid seking at burnp out	John Desi GG	11/10/00		23,033	23,033	70/10/00	Dayloved VOID	-	200	4 5 47
000	KFI 109.1	er veril	MIVIE	- 12					OIOV SIOX		+	1,547
389	Ulletin 214, KFI 118	8 Welding at stair # 1 nandrall support	Metalset Interstate Criner	11/15/06	75E	755	755	20/60/60	VOID	c	110	2,264
200	Dalicalii 200	Dito door coole	Interstate, Cilier	00/01/11	007	CC	001	02/02/01	panddy	2	2	
180		NAME TO SEALS	miejstate, Omiej	44/00/06	2002		l				Ť	
392	Bulletin 232	Added FA points	EWS	11/22/06	5,905	בינונו	בטבנ	70/00/30	Kevised	C	4 20	
292	Dullellin 232	-	EWS	11/22/00		CC0'C	CC0,C	02/23/07	Approved	0	071	
393	RFI 1183	Carpet at curtain wall sill							OIOV SIGN	1	1	0.140
460	Pulletin 234	Loading dock levellel	S, ALDOII,	11/13/00			404		OIO V	•	00.4	0,740
395	Bulletin 235	Speaker relocation at assembly room	104 111 1111 1111 1111 1111 1111 1111 1	11/15/06	121	121	121		Approved	+	071	
396K1	RFI 1192	Fire stop at basement level or Stair 4	Keni Lim	12/06/06	2,415	2,415	2,415	08/01/07	Approved	n (PCCD 440	
397	Bulletin 397	Delete fixed assembly seating system	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	08/28/06	(167,731)	(167,79)	(167,731)		Approved	7	0 7	
080	7707	Chemical country of the country of t	SUA Motol	00/21/11	0,177	0,177	0,177	70/00/10	Approved	7	S - 6	
399	I.GLI. IAX	Shower grab bars and FEC	Service Metal	09/02/06	/00	/00	/00	02/28/07	Approved		071	r C
400	Bulletin 236	Sortit paint finishes	J Darden	09/12/06	4 750	714	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	10/07/10	OIOV Legisland	c	00.4	089
104	188,	arpet transitions	Spectra, Criner	01/22/0/	1,730	00/1	00/1	70/01/00	Approved	2	071	
402	1.490.1 DEL 130.1	Con and and deleted LIVAC discussion	EW3	40/44/06	4 040				CIOA		Ī	
403	PEI 1205	Cap and seal deleted HVAC ducctwork	Kent Lim	12/14/06	510,4	3.050	3 252	05/10/07	Approved	1	120	
404	RFI 1177	Power to DI system	EWS EWS	01/12/07	5 683	5,532	5,532	05/10/07	Approved		120	
405	RFI 1205	Access doors for VAV's panel/motor	I.R. I. I Darden		000,0	00010	0000		NOID	-	03-	
406			ara	01/25/07	4.171	4.171	4.171	02/06/07	Approved	2	119	
407	RFI 835	Wood window sill addition at student lounge	NWD	09/22/06	2.596				Revised	က		
407	RFI 835	Wood window sill addition at student lounge	DWN	09/22/06		269	999	02/06/07	Approved	3	119	
408	RFI 1209	MODS to terrazzo Wainscot	All American Tile	21/14/06	14,928				Revised			
408R1	RFI 1210	MODS to terrazzo Wainscot	All American Tile	21/14/07		10,203	10,203	06/22/07	Approved	1	121	
409	RFI 1210	Wheelchair Lift deficiencies	McKinley	21/14/07	2,771				Revised			
409	RFI 1211	Wheelchair Lift deficiencies	McKinley	21/14/08		1,575	1,575	05/23/07	Approved	3	120	
409.1	RFI 1212	Wheelchair Lift deficiencies	McKinley	21/14/09	ı	1,053	1,053	05/23/07	Approved	က	120	
410	IB 242, 242.1	HVAC control sequence revisions	Kent Lim	10/31/06	5,658	5,658	5,658	05/10/07	Approved	n (120	
F17	IB 241	Added power and conduit for security dev.	EW3	11/22/0/	5,275	5,275	5,275	70/01/90	Approved	7	071	
412	IR 240	Rackchardee for FRMIID and inspection	S IA	12/06/06	(4 897)	(7 897)	(4 897)	_	Approved	C	118	
414	RFI 1203	Grout at loading dock leveler pit	AI &	01/12/07	1 858	1 858	1 858	05/10/07	Approved	4 C.	120	
415	IB 244	Additional openings for speaker in ceilings	PCI	12/18/06	1.588	1.588	1.588	_	Approved	0 -	120	
416	IB 239	Relocate uninstalled materials	SJA	12/18/06	2,878	2,878	2,878	06/22/07	Approved	-	121	
417		Extension of Time	SJA, FWS	10/16/06	1,224,190				Revised			
417R2		Extension of Time	SJA, FWS	10/17/06		2,850,484			Under Review - PCCD			
418	RFI 1206	Change F 47 fixtures	EWS	11/06/06	26,952	0.740	6 740	00/04/02	Kevised	c		
419	IR 247	Replacement of Sewage Flector Primes	EWS FWS FWS	10/31/06		217,0	0,712	10/10/00	NOID	0	200	
419R1	IB 247	costs to research added Sev	i	05/08/07	870	870	870	05/14/07	Approved	2	120	
420	IB 243	Lab power revisions	EWS	01/12/07	20,648	20,648	20,648	05/10/07	Approved	2	120	
421		PG & E bill		11/13/06	4,603	4,603	4,603	12/12/06	Approved	2	118	
422		Projection screen and whiteboards			4,123				Revised			
422R1		Projection screen and whiteboards	SJA, EWS	12/21/06	1	3,483	3,483	05/23/07	Approved	2	120	
423	RFI 1214	Lighting control panel at 4th floor	SJA, KLM, EWS	04/40/07	7,530	7 000	4 000		Revised	•	404	
423K2 424	IR 249	Reimbursement to PCCD for FRMID	SJA, RLIM, EWS	18/12/06	(1 583)	(1.583)	(1.583)	04/23/07	Approved	- 0	110	
425	M & LIDA	Additional box ceiling framing, exit sign	S.IA. PCI	19/1206	472	472	472	01/2	Approved	1 -	119	
426	IB 248	Magnetic hold-opens 543-1, 564-1, FA Rev	SJA, EWS						VOID			
427	RFI 1219		SJA, Metalset, J. Darden						VOID			
428	IB 250	HVAC seq. of operations revisions	SJA, KLM	12/20/06	8,427	8,427	8,427	05/10/07	Approved	3	120	
429	IB 251	Stage floor revisions	SJA, Spectra						OIOA			
400	ID 70 I	Mosture test resuls	Jour, Specia						VOID			





					SUB.	REV./FINAL	APPROV.	01			
;PE #	RFI#	DESCRIPTION OF CHANGE	SUB	SUB. DATE	AMOUNT	AMOUNT	AMOUNT	PCCD	STATUS	CODE C/O#	Void Total
431	RFI 1230	Additional support at wall panels	SJA, PCI	6/12/2006	2,196	2,196	2,196	01/23/07	Approved	1 119	
432	RFI 1218	Threshold at Assembly room doors		12/20/06	2,064	2,064	2,064	06/22/07	Approved	Н	
433		Main entrance - door strikes		01/30/07	1,551	1,551	1,551	02/28/07	Approved	3 120	
434			SJA, United doors & glass						VOID		
435	0.00	Exterior limestone repairs	SJA, J&J acoutics	01/29/07					VOID		10,549
436	IB 252	Delete basement flooring at service rooms	Spe					1	VOID		
437	IB 254	Fire alarm revisions	SJA, EWS	04/00/07	0.450	0.450	0.450	20/30/00	VOID	+	
000		INIONE OWNERS TURINIUME Additional majoring factions of alaba for the	SUA Property	42/06/06	4 400	4 402	7,130	10/00/20	Apploved Apploved	811 7	
439	220 01	Additional moisture testing of slabs for res. Floors	SJA, Spectra	12/06/06	1,193	1,193	4 070	70/00/10	Under Review - PCCD	_	
440	CC7 GI	Remote alarm at wheelchair int	Y S	4/40/2007	1,370	1,370	1,370	01/23/07	Approved	8 2	
144		e to install basement clas	SJA, INVID	1/18/2007					ZIOV ZIOV		
447		Impacts from flooring installation delays	7 6	4 100 (10007	4 700				UIOV Positional	c	
443		Cost for ASAP to rewire front doors for JCI	Guarantee gr	1/23/2007	1,730	4 440	0777	00,00	Kevised	+	
443		_	SJA, Guarantee glass	1/24/2007	(000 L)	1,442	1,442	02/28/07	Approved	-	
	BCC Instructions	_	SJA, Spectra, NWD	0//10/0/	(5,000)	(5,000)	(2,000)	08/01/07	Approved	Z PCCD	
445		ot flooring		1/23/2007	8,288	8,288			Under Review - PCCD		
440		Short circuit at 1st Floor lighting circuit	SJA, Kent LIM	4 1000/10007	(0,040)	(0.640)	(0,000)	70/04/07	DIOV	_	
44/		Credit for missed archit. Column @ 6.2/C Line	J&J, All American	1002/82/1	(2,649)	(2,649)	(2,049)	70/1.0/80	Approved	3 PCCD	
448		Pire Sprinkler leaks	Value Fire	7000/2/0	18,559	18,559	(000 0)	00/00/00	Under Review - PCCD	7	
449		Credit to Keep Installed I P dispensers	Service Metal	2/1/2007	(2,230)	(2,230)	(2,230)	02/28/07	Approved	120	
450		Min Boot action of anchored stone at 1 & 8 lines	KZ IIIe	02/22/0/	(3,500)	(3,500)	(3,500)		Approved	1 120	0.400
40.1		IMISC. Roof patches per Architects directions 2/16/0.	Dest	3/2/01					DIOV		2,422
452		귄	Kent Lim	4/10/07					VOID		2,274
453	ENGK'S EMAIL	emperature sensor in asser	Kent Lim						VOID		
424		Misc. Roof Patches per Archit. Dir. of 2/16/07	BEST						VOID		
455		Exterior Metal Panels @ Student Lounge	GG						SJAmoroso		
456		Deletion of grout @ pyramid Skylights	SJA						VOID		
457		Simplex impacts to FA System Completion	SJA, EWS						VOID		
458		Damaged Data Cables in Basement Rm.	SJA, EWS						VOID		
459		Additional Balancing - Condenser Water System	SJA, KLM	$\overline{}$					VOID		2,753
50-1A	#1	Revisions to the Parrallel Fan	SJA, KLM	4/16/07					VOID		•
30-1B	KFI #1249	ol Revisions to the Parrallel Fan VAV	SJA, KLM	4/16/07					VOID		
461		MONSI RATION TESTING -	SJA, KLM						VOID		
462		ONOMIZERS / DAMPER							VOID		
463		FIRE ALARM WIRING @ DOORS 112 & 131	SJA, EWS					1	VOID		
464	- 1	neers	KLM						VOID		
465	RFI # 1254	F30 C light fixture color	SJA, EWS, Metalset		, , , , ,				VOID		
466		aint @ electrical rooms	SJA		(1,113)	(1,113)	(1,113)	10/22/90	Approved	1771	
467		Std floor SJA/SIMC temporary office walls	SJA		2000	0.00	2000	70/04/07	GIOA	4	
400		Candit for Dinash List world	SJA, KUIIE	2000/010	7,025	670,7	670,2	70/10/00	Apploved Apploved	- POOD	
470		Welding of HM frames at Atruim areas	\(\frac{1}{2}\)	0/3/2001	(50,00)				S. IAmoroso		
471		Fire Extinguisher in elevator machine rooms	A S	2006/66/9	525	525	525	08/01/07	Approved	3 PCCD	
		Credit for Crestron damages by SJA in Rm. 57							OIOA	_	
			Totals		6,543,959		2,411,569			Void Total	148,570
			Percentage of Contract	40,240,000	16.26%	13.76%					
		Totale Bor Code									
		CODE 1 Contractor Initiated			A02 AE4	425 007	42E 007	4 0000		•	
		CODE 1- Confidence Initiated			493,431	727,697	453,697	1.00%	Percentage per code		
		CODE 3- Architect DSA Initiated			916 482	1 134 842	1 134 842	2.82%	Percentage per code	7 0	
		CODE 4- Fire Marshall Initiated			6.569	5.987	286.5	0.01%	Percentage per code	9 4	
		CODE 5- Unforeseen Conditions			64.953	61.478	61.478	0.15%	Percentage per code	- 12	
		CODE 6- Other			•	•	•	%00:0	Percentage per code	9	
		Total			2,063,879	2,372,953	2,372,953				
		CODE - Not Assigned			4,480,080	3,162,786	38,616				



OAC MEETING (005) MINUTES

Los Gatos Library/Project 100 Villa Avenue Los Gatos, California



August 3, 2010, at 10:00 AM

Town of Los Gatos (LG) 41 Miles Ave. Los Gatos, CA 95031 Noll & Tam Architects (N&T) 729 Heinz Ave. #7 Berkeley, CA 94710 Bogard Construction Co. (BC) 350-A Coral Street Santa Cruz, CA 95060

Purpose:	Location:	General Notes / Attachments:
Weekly Progress Update	PPW Conference Room - 41	RFI Log, Submittal Log, PCO Log, 3 Week Look
	Miles Ave., Los Gatos, CA	Ahead

Attended	Name:	Company:	Phone:	e-mail address:
Х	Kevin Rohani	Town of Los Gatos Town Engineer	408-399-5773	krohani@LosGatosCA.gov
	Bruce Smith	Town of Los Gatos Project Manager	408-399-5778	bsmith@LosGatosCA.gov
Χ	Mike Machado	Town of Los Gatos Acting Building Official	408-354-6815	MMachado@LosGatosCA.gov
	Mark Glendinning	Town of Los Gatos Building Inspector	408-354-6870 408-354-6877	mglendinning@LosGatosCA.gov
X	Nimone Li-Hardisty	Swinerton Mgt&Consulting Construction Manager	510-432-6481 c	nlihardisty@swinerton.com
X	Elizabeth Rutlin	Swinerton Mgt&Consulting Project Assistant	408-741-4020	erutlin@swinerton.com
X	John Baker	Swinerton Mgt&Consulting Project Executive	415-710-8059 c	jbaker@swinerton.com
	Chris Noll	Noll & Tam Architects Principal	510-649-8295 x211	Chris.noll@nollandtam.com
	Matt Wadlund	Noll & Tam Architects Project Manager	510-649-8295 x241	matthew.wadlund@nollandtam.co m
X	Abraham Jayson	Noll & Tam Architects Designer	510-649-8295	abraham.jayson@nollandtam.com
	Jared Bogaard	Bogard Construction Vice President	831-426-8191 831-246-2071 c	jared@bogardconst.com
	Brian Atchley	Bogard Construction VP of Field Operations	831-426-8191 831-246-2075 c	batchley@bogardconst.com
X	Frank Church	Bogard Construction Project Manager	831-426-8191 831-246-2084 c	fchurch@bogardconst.com
	Tim Boyles	Bogard Construction Project Superintendent	831-426-8191 831-246-2082 c	tboyles@bogardconst.com
Х	Neil Burrow	Bogard Construction Project Engineer	831-426-8191	nburrow@bogardconst.com

CC: Jeff Gee

Mtg & Item #	Description	Firm/ Resp.	Due Date	Open / Closed
I	Safety / Schedule / Site			
1.1.1	Safety: (8/3)Bogard to post sign at fence & close gates at end of day. (8/3) A lot of trucks going in and out of site, when arriving or leaving site, make sure to keep eye contact with driver.		On going	

Mtg & Item #	Description	Firm/ Resp.	Due Date	Open / Closed
1.1.2	CPM schedule – Submit preliminary schedule by: June 23, 2010 Complete Schedule by 7/23 - (8/3)Frank presented and distributed project schedule. SMC to review with Town. (8/3) Critical path – grading, structural, steel, exterior framing, curtain wall, drywall, ceiling, MEP (8/3) 34 days of inclement weather projected; will be documented after major storms	SMC	On going	8/17
1.1.3	3 week look ahead schedule (7/27) Inspector to review seismic hold downs on trailers (7/27) Sewer – coordinate with Steve Souza Notify Bruce with timeline for sewer work by 7/28; Bruce to notify neighbors of parking closure date		On going	
1.1.4	Noise, Dust and Mud Control. Bogard to enforce strict dust control, truck tire cleaning, careful handling of soil throughout the duration of project. (8/3) Ongoing dust control during demo; water truck on site		On going	
1.1.5	SWPPP Monitoring – Submitted prior to deadline; several weeks for processing Can proceed as if in hand Sandis to attach report to RFI for inclusion with onsite documents (7/27) Town to update later.		On going	
1.1.6	Waste Management Plan □ (8/3) Approved – returned with comments			
1.1.7	Utilities – □ PG&E (gas & electric)– (7/22) Gas line has been rerouted by PG&E. Gas line not install per PG&E standard,18" deep, Bruce & soils engineer to monitor & direct Bogard when working around this. □ (7/22) Bogard's sub surveyed sewer main and mark in green 7/30; Blackwell Engineering is doing underground work. (8/3) Existing condition not per as-builts provided, team to review site conditions. Blackwell to carefully pothole along the utility lines and hand dig when necessary. □ (7/22) Tim to ask if fencing existing PG&E box is acceptable. (8/3)		On going	
	Leave fence as is for now.			
1.1.8	Procurement Schedule of major Long lead time items, MEP equipment, etc. □ To be included in project schedule		On going	
II	Logs and Reports			
1.2.1	RFI log – see attached. □ (7/22) RFI #13 - Code requirement for 2 nd floor sanitary sewer connection to main sewer; (8/3) drawings forthcoming (by 8/6)		On going	

Mtg & Item #	Description	Firm/ Resp.	Due Date	Open / Closed
	□ (8/3) RFI #15 – Substitution for cause			
1.2.2	Submittals log – see attached. Bogard to provide Submittal schedule to N&T – in progress; expected 7/15 Within 30 days for majority Within 60 days for structural steel, millwork (7/22) HOT submittals: Sewer & utilities, anchor bolts. (7/27) Submittal 0009-Storm Drainage Utilities (8/3) Kevin to send letter to N&T, proceed with HDPE pipes (8/3) Photovoltaic system – Correspondence on going between N&T and Fresco. Bogard is concerned about the potential of redesign affecting other trades, such as structural steel.		On going	
1.2.3	Status of deferred approval submittals: Bogard to track on schedule and log (14 items)			
1.2.4	Arch/Engr Field Reports:			
1.2.5	Quality control / Site Observation:		On going	
1.2.6	LEED Monitoring: □ Bogard is reviewing docs & will coordinate with LEED consultant □ N&T to provide LEED checklist, sub guideline to Bogard □ (8/3) Bogard's LEED material calculator - Approved		On going	
1.2.7	Commissioning: (7/13) Comm. Authority– Town building department and mech. Engr. Enhanced Comm. Authority – Taylor Engineering		On going	
1.2.8	Substitutions: Pending Substitutions: Mechanical – A/C unit; Trane no longer supports specified unit. Bogard to submit comparable options via submittal (8/3) Shotcrete – sub to identify areas to be done. Bogard has concerns about waterproofing; Frank to follow up.		8/3/10	Open
2.2.9	Inspection Requirements: Inspection/Permit card in progress; not onsite yet (7/27) Bruce to give permit card to Tim.			
III	Project Coordination			
1.3.1	Town contracted a construction documentation firm to document progress, overlay photos onto digital plans in chronological order. No impact anticipated to contract work (7/27) Photographer to attend 8/10 meeting for introduction and discussion of procedures		8/10/10	

Item #	Description	Firm/ Resp.	Due Date	Open / Closed
1.8.3	Meeting with arborist regarding tree removal/protection ☐ (7/22) Town arborist met with Bogard, arborist to continue monitoring trees to be protected. Bogard to remove big tree in 10' sections and store at Pageant Park (8/3) Tree has been cut, site review later.	nesp.	Dute	010304
2.9.1	Software for project management: Converge webinar at Bogard, SMC concern is that of implementation & training. (7/27) Expect to be set up in 2 weeks	ВС	8/10/10	OPN
4.3.1	Hillside Erosion Control (7/27) is of concern to N&T. Kevin clarified what is being done up the hill. Bogard to seed the hill this year and keep fabric to provide erosion control.			
IV	Owner Coordination			
1	Public Art in Public Places – some design changes will be forthcoming; will be issued in upcoming bulletins. Separate coordination meeting will be held once the artist and subcontractors are on board. (7/22) N&T to issue revisions, tentative by week of 8/3. (8/3) Target 4/6/11 for Art installation date Change to Children's Wall Noll & Tam revisions; (7/27) Frank to wait for revisions and N&T & Town approval before requesting ROM from subcontractors.			
	Donor Recognition ☐ Modifications to be limited to backing for mounting			
1.4.2	Owner Sub Consultants Coordination Owner sub consultants TBD			
1.4.3	FFE Tracking:		On- going	
	Donor Recognition – changes forthcoming. □ Modifications to be limited to backing for mounting			
1.4.5	Cooling Tower Project/Generator Relocation: Bid August 4th. Award expected September 7 Construction start expected late September; Completion 11/22 - (7/27) Generator lead time 14 weeks			
	Payment			
1.5.2	Payment: □ (8/3) 1 st Draw on July 7/27 – In process by Town.		Monthly	
	Potential Back Charges:	ВС		
VI	Holiday / Vacation schedule for the core group			
	Bruce 7/30 - 8/8 Matt 8/23 - 8/27 Abe 8/14 - 8/21, 9/4 - 9/17	AII	On going	

	<u> </u>			
Mtg & Item #	Description	Firm/ Resp.	Due Date	Open / Closed
VII	COR Log			
1.7.1	PCO Log – ongoing (see attached log)		On going	
VIII	Supplemental Meeting Schedule			
1.8.1	Subcontractor meeting Bogard Pre-Con TBD (next 3 weeks); to include OAC team & main subs Regular sub meeting TBD			
1.8.2	LEED online submittal training for subcontractors □ (8/3) Dave Tanza to submit online to Simon & Associates for subs			
IX	New Issues			
5.3.1	Demolition (8/3) More concrete found than shown on demo, Bogard to keep T&M tags from subcontractor.			
5.3.2	Transformer Pad PG&E drawing; Bogard to research installation responsibility, whether PG&E or Town.			

Next Meeting: 9:30 am -August 10, 2010 - Onsite, large trailer

Note - If you have a different understanding of the issues discussed and/ or the substance of a meeting topic than has been represented here, please send me your comments/corrections within 2 days after receipt of the minutes at <u>nlihardisty@swinerton.com</u> or (510) 432-6481

Distribution: Participants, Project File

Attachments:



Request for Information

Summary Log

Town of Los Gatos Library

100 Villa Avenue Los Gatos, CA 95031 Project # 100310

Tel: 408-395-3680 Fax: 408-395-3803

Bogard Construction, Inc.

RFI#	Subject	Author Company	Answer Company	Date Created	Date Req'd	Date Resp	Cost Impact	Amt	Sched Impact	Days	Dwg Impact
001	Ga. Floor Deck - 3W-36 18	Bogard Construction, Inc.	Noll & Tam Architects	6/22/2010	6/30/2010	6/22/2010	No		No		No
002	Moment Frame Column Length Verification	Bogard Construction, Inc.	Noll & Tam Architects	6/22/2010	6/30/2010	6/22/2010	No		No		No
003	Oversize Base Plate Holes	Bogard Construction, Inc.	Noll & Tam Architects	6/22/2010	6/30/2010	6/23/2010	No		No		No
004	SWPPP	Bogard Construction, Inc.	Noll & Tam Architects	6/22/2010	6/30/2010	6/29/2010	No		No		No
005	High Strength Bolts	Bogard Construction, Inc.	Noll & Tam Architects	6/25/2010	7/7/2010	6/29/2010	No		No		No
006	SWPPP	Bogard Construction, Inc.	Noll & Tam Architects	7/7/2010	7/15/2010	7/12/2010	No		No		No
007	PV Canopy Steel	Bogard Construction, Inc.	Noll & Tam Architects	7/9/2010	7/19/2010	7/19/2010	No		No		No
800	Cantilevered 2nd Floor HSS members	Bogard Construction, Inc.	Noll & Tam Architects	7/9/2010	7/19/2010	7/14/2010	No		No		No
009	Angle support at mechanical screen along Line 9	Bogard Construction, Inc.	Noll & Tam Architects	7/9/2010	7/19/2010	7/13/2010	No		No		No
010	Construction Fence	Bogard Construction, Inc.	Town of Los Gatos	7/13/2010	7/21/2010	7/29/2010	No		No		No
011	Photovoltaic Mounting Method	Bogard Construction, Inc.	Noll & Tam Architects	7/14/2010	7/21/2010	7/22/2010	No		No		No
012	Art wall vertical plates	Bogard Construction, Inc.	Noll & Tam Architects	7/16/2010	7/26/2010	7/22/2010	No		No		No
013	Sewer Line Backflow Prevention	Bogard Construction, Inc.	Noll & Tam Architects	7/22/2010	8/1/2010	7/29/2010	Yes		Not Sure		Not Sure
014	High Strength Bolts	Bogard Construction, Inc.	Noll & Tam Architects	7/27/2010	8/10/2010	7/29/2010	No .		No		No
015	Restroom Wall Tile Color	Bogard Construction, Inc.	Noll & Tam Architects	7/29/2010	8/12/2010	7/30/2010	No		No		No

Total Number of RFIs for this project: 15

Final Totals for this project:



Open Submittal Packages

Summary Log

Town of Los Gatos Library 100 Villa Avenue

Los Gatos, CA 95031

Project # 100310

Tel: 408-395-3680 Fax: 408-395-3803

Bogard Construction, Inc.

Number-Rev From Company	Description	To Company	Sent	Due	Rec'd	Days +/-	Action
0009-33 40 00-0 Blackwell General Engineering	Storm Drainage Utilities	Bogard Construction, Inc.			7/1/2010		In Review
0009-33 40 00-0 Noll & Tam Architects	Storm Drainage Utilities	Bogard Construction, Inc.	7/12/2010	7/26/2010	7/22/2010	-4	Partial Resubmit
0009-33 40 00-0 Bogard Construction, Inc.	Storm Drainage Utilities	Blackwell General Engineering	7/22/2010				Partial Resubmit Required
0009-33 40 00-0 Bogard Construction, Inc.	Storm Drainage Utilities	Noll & Tam Architects	7/12/2010	7/26/2010	7/22/2010	-4	In Review
0014-22 11 25-1 Santa Cruz Plumbing	Solar Hot Water Heating Equipment	Bogard Construction, Inc.			8/2/2010		In Review
0014-22 11 25-1 Bogard Construction, Inc.	Solar Hot Water Heating Equipment	Noll & Tam Architects	8/3/2010	8/18/2010		-15	In Review
0017-26 05 33-0 Bogard Construction, Inc.	Substitution Request - Raised Floorboxes	Noll & Tam Architects	7/16/2010	7/31/2010		3	In Review
0017-26 05 33-0 Smith & Sons Electrical	Substitution Request - Raised Floorboxes	Bogard Construction, Inc.			7/9/2010		In Review
0018-26 05 19-0 Bogard Construction, Inc.	Low-Voltage Electrical Power Conductors and Cables	Noll & Tam Architects	7/19/2010	8/2/2010		1	In Review
0018-26 05 19-0 Smith & Sons Electrical	Low-Voltage Electrical Power Conductors and Cables	Bogard Construction, Inc.			7/12/2010		In Review
0019-26 05 26-0 Bogard Construction, Inc.	Grounding and Bonding for Electrical Systems	Noll & Tam Architects	7/19/2010	8/2/2010		1	In Review
0019-26 05 26-0 Smith & Sons Electrical	Grounding and Bonding for Electrical Systems	Bogard Construction, Inc.			7/12/2010		In Review
0020-26 05 29-0 Bogard Construction, Inc.	Hangers and Supports for Electrical Systems	Noll & Tam Architects	7/19/2010	8/2/2010		1	In Review
0020-26 05 29-0 Smith & Sons Electrical	Hangers and Supports for Electrical Systems	Bogard Construction, Inc.		-	7/12/2010		In Review
0021-26 05 33-0 Bogard Construction, Inc.	Raceway and Boxes for Electrical Systems	Noll & Tam Architects	7/19/2010	8/2/2010		1	In Review
0021-26 05 33-0 Smith & Sons Electrical	Raceway and Boxes for Electrical Systems	Bogard Construction, Inc.	15,00,4		7/12/2010		In Review
0022-26 05 43-0 Bogard Construction, Inc.	Underground Ducts and Raceways for	Noll & Tam Architects	7/19/2010	8/2/2010		1	In Review





Number-Rev From Company	Description	To Company	Sent	Due	Rec'd	Days +/-	Action
	Electrical Systems						
0022-26 05 43-0 Smith & Sons Electrical	Underground Ducts and Raceways for Electrical Systems	Bogard Construction, Inc.			7/12/2010		In Review
0023-26 27 26-0 Bogard Construction, Inc.	Wiring Devices	Noll & Tam Architects	7/19/2010	8/2/2010		1	In Review
0023-26 27 26-0 Smith & Sons Electrical	Wiring Devices	Bogard Construction, Inc.			7/12/2010		In Review
0024-26 28 16-0 Bogard Construction, Inc.	Enclosed Switches and Circuit Breakers	Noll & Tam Architects	7/19/2010	8/2/2010		1	In Review
0024-26 28 16-0 Smith & Sons Electrical	Enclosed Switches and Circuit Breakers	Bogard Construction, Inc.			7/12/2010		In Review
0026-48 14 00-0 Bogard Construction, Inc.	Photovoltaic System	Noll & Tam Architects	7/20/2010	8/3/2010		0	In Review
0026-48 14 00-0 Fresco Solar	Photovoltaic System	Bogard Construction, Inc.			7/16/2010		In Review
0029-23 00 00-0 Bay Mountain Air	HVAC Product Data	Bogard Construction, Inc.			7/6/2010		In Review
0029-23 00 00-0 Bogard Construction, Inc.	HVAC Product Data	Noll & Tam Architects	7/22/2010	8/5/2010		-2	In Review
0030-00700-0 Bogard Construction, Inc.	Construction Schedule V1.0	Swinerton Management & Consulting	8/3/2010	8/18/2010		-15	In Review
0031-03 30 00-0 Bogard Construction, Inc.	Steel Reinforcement	Noll & Tam Architects	8/2/2010	8/17/2010		-14	In Review
0032-07 13 26-0 Bogard Construction, Inc.	Self-Adhering Sheet Waterproofing	Noll & Tam Architects	8/3/2010	8/18/2010		-15	In Review
0032-07 13 26-0 SCD Caulking & Sealants	Self-Adhering Sheet Waterproofing	Bogard Construction, Inc.			8/2/2010		

Number of Submittal Packages in this Project:



Closed Submittal Packages

Summary Log

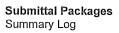
Town of Los Gatos Library 100 Villa Avenue Los Gatos, CA 95031

Project # 100310

Tel: 408-395-3680 Fax: 408-395-3803

Bogard Construction, Inc.

Number-Rev From Company	Description	To Company	Sent	Due	Rec'd	Days +/-	Action
0001-32 12 16-0 Bogard Construction, Inc.	Asphalt Paving	Noll & Tam Architects	6/18/2010	7/2/2010	6/25/2010	-7	Reviewed
0001-32 12 16-0 Pavex Construction Division	Asphalt Paving	Bogard Construction, Inc.			6/18/2010		Reviewed
0001-32 12 16-0 Noll & Tam Architects	Asphalt Paving	Bogard Construction, Inc.	6/18/2010	7/2/2010	6/25/2010	-7	Reviewed
0001-32 12 16-0 Bogard Construction, Inc.	Asphalt Paving	Pavex Construction Division	7/9/2010				Reviewed
0002-06 40 23-0 Noll & Tam Architects	Interior Architectural Woodwork	Bogard Construction, Inc.	6/30/2010	7/15/2010	7/12/2010	-3	Revise and Resubmi
0002-06 40 23-0 Bogard Construction, Inc.	Interior Architectural Woodwork	JR Stephens Co.	7/12/2010				Revise and Resubmi
0002-06 40 23-0 JR Stephens Co.	Interior Architectural Woodwork	Bogard Construction, Inc.			6/30/2010		Revise and Resubmi
0002-06 40 23-0 Bogard Construction, Inc.	Interior Architectural Woodwork	Noll & Tam Architects	6/30/2010	7/15/2010	7/12/2010	-3	Revise and Resubmi
0003-09 69 00-0 Bogard Construction, Inc.	Access Flooring	Noll & Tam Architects	6/30/2010	7/15/2010	7/15/2010	0	Revise and Resubmi
0003-09 69 00-1 Bogard Construction, Inc.	Access Flooring	Noll & Tam Architects	7/7/2010	7/22/2010	7/22/2010	0	In Review
0003-09 69 00-1 Summit Installation	Access Flooring	Bogard Construction, Inc.			7/7/2010		In Review
0003-09 69 00-1 Noll & Tam Architects	Access Flooring	Bogard Construction, Inc.	7/7/2010	7/22/2010	7/22/2010	0	Reviewed
0003-09 69 00-1 Bogard Construction, Inc.	Access Flooring	Summit Installation	7/23/2010				Reviewed
0004-31 10 00-0 Noll & Tam Architects	Site Clearing	Bogard Construction, Inc.	6/30/2010	7/15/2010	7/12/2010	-3	Reviewed
0004-31 10 00-0 Bogard Construction, Inc.	Site Clearing	Ferma Corporation	7/12/2010				Reviewed
0004-31 10 00-0 Ferma Corporation	Site Clearing	Bogard Construction, Inc.			6/30/2010		Reviewed
0004-31 10 00-0 Bogard Construction, Inc.	Site Clearing	Noll & Tam Architects	6/30/2010	7/15/2010	7/12/2010	-3	Reviewed
0005-05 31 00-0 Noll & Tam Architects	Steel Decking	Bogard Construction, Inc.	7/1/2010	7/16/2010	7/2/2010	-14	Reviewed
0005-05 31 00-0 Bogard Construction, Inc.	Steel Decking	B.T. Mancini Co., Inc.	7/2/2010				Reviewed
0005-05 31 00-0 B.T. Mancini Co., Inc.	Steel Decking	Bogard Construction, Inc.			7/1/2010		Reviewed
0005-05 31 00-0 Bogard Construction, Inc.	Steel Decking	Noll & Tam Architects	7/1/2010	7/16/2010		-14	Reviewed
0006-33 10 00-0 Blackwell General Engineering	Water Utilities	Bogard Construction, Inc.			7/1/2010		
0006-33 10 00-0 Noll & Tam Architects	Water Utilities	Bogard Construction, Inc.	7/12/2010	7/26/2010		-4	Partial Resubmit Required





Number-Rev	From Company	Description	To Company	Sent	Due	Rec'd	Days +/-	Action
0006-33 10 00-0	Bogard Construction, Inc.	Water Utilities	Blackwell General Engineering	7/22/2010				Partial Resubmit Required
0006-33 10 00-0	Bogard Construction, Inc.	Water Utilities	Noll & Tam Architects	7/12/2010	7/26/2010	7/22/2010	-4	In Review
0007-33 11 19-0	Blackwell General Engineering	Fire Suppression Utility Water Distribution Piping	Bogard Construction, Inc.			7/1/2010		In Review
0007-33 11 19-0	Noll & Tam Architects	Fire Suppression Utility Water Distribution Piping	Bogard Construction, Inc.	7/12/2010	7/26/2010	7/22/2010	-4	Approved as Noted
) Bogard Construction, Inc.	Fire Suppression Utility Water Distribution Piping	Blackwell General Engineering	7/22/2010				Approved as Noted
0007-33 11 19-0) Bogard Construction, Inc.	Fire Suppression Utility Water Distribution Piping	Noll & Tam Architects	7/12/2010	7/26/2010	7/22/2010	-4	In Review
0008-33 30 00-0) Blackwell General Engineering	Sanitary Sewerage Utilities	Bogard Construction, Inc.			7/1/2010		In Review
0008-33 30 00-0	Noll & Tam Architects	Sanitary Sewerage Utilities	Bogard Construction, Inc.	7/12/2010	7/26/2010	7/22/2010	-4	Approved as Noted
0008-33 30 00-0	Bogard Construction, Inc.	Sanitary Sewerage Utilities	Blackwell General Engineering	7/22/2010				Approved as Noted
0008-33 30 00-0	Bogard Construction, Inc.	Sanitary Sewerage Utilities	Noll & Tam Architects	7/12/2010	7/26/2010	7/22/2010	-4	In Review
0010-03 30 00-0	Bogard Construction, Inc.	Cast-In-Place Concrete	Noll & Tam Architects	7/2/2010	7/17/2010	7/22/2010	5	In Review
0010-03 30 00-0) Jos. J. Albanese, Inc.	Cast-In-Place Concrete	Bogard Construction, Inc.			7/2/2010		In Review
0010-03 30 00-0	Noll & Tam Architects	Cast-In-Place Concrete	Bogard Construction, Inc.	7/2/2010	7/17/2010	7/22/2010	5	Reviewed
0010-03 30 00-0) Jos. J. Albanese, Inc.	Cast-In-Place Concrete	Bogard Construction, Inc.	7/23/2010				Reviewed
0010-03 30 00-	1 Jos. J. Albanese, Inc.	Cast-In-Place Concrete	Bogard Construction, Inc.		•	7/2/2010		In Review
0010-03 30 00-	1 Bogard Construction, Inc.	Cast-In-Place Concrete	Noll & Tam Architects	7/28/2010	8/12/2010		-9	In Review
0011-00440-0	Swinerton Management & Consulting	Schedule of Values	Bogard Construction, Inc.	7/2/2010	7/17/2010	7/13/2010	-4	Approved as Noted
0011-00440-0	Bogard Construction, Inc.	Schedule of Values	Swinerton Management & Consulting	7/19/2010				Not Required
0011-00440-0	Bogard Construction, Inc.	Schedule of Values	Swinerton Management & Consulting	7/2/2010	7/17/2010	7/13/2010	-4	Approved as Noted
0012-01 74 19-0	D Bogard Construction, Inc.	Construction Waste Management and Disposal	Swinerton Management & Consulting	7/7/2010	7/22/2010	7/27/2010	5	In Review
0012-01 74 19-0	O Noll & Tam Architects	Construction Waste Management and Disposal	Bogard Construction, Inc.	7/7/2010	7/22/2010	7/27/2010	5	Approved as Noted
0013-22 07 00-	D Bogard Construction, Inc.	Plumbing Insulation	Noll & Tam Architects	7/7/2010	7/22/2010	7/27/2010	5	In Review
0013-22 07 00-0	0 Santa Cruz Plumbing	Plumbing Insulation	Bogard Construction, Inc.			6/29/2010		In Review
0013-22 07 00-	0 Noll & Tam Architects	Plumbing Insulation	Bogard Construction, Inc.	7/7/2010	7/22/2010	7/27/2010	5	Approved as Noted
0013-22 07 00-	0 Bogard Construction, Inc.	Plumbing Insulation	Santa Cruz Plumbing	7/27/2010				Approved as Noted
0014-22 11 25-	0 Bogard Construction, Inc.	Solar Hot Water Heating Equipment	Noll & Tam Architects	7/7/2010	7/22/2010	7/27/2010	5	Revise and Resubm
Prolog Manage	r Printed on: 8/3/2010	Bogard						Pag

Prolog Manager

Bogard



Submittal Packages Summary Log

quipment Bogard (quipment Santa C Specialties Noll & Ta Specialties Bogard (Specialties Bogard (Specialties Santa C Noll & Ta	Construction, Inc. Construction, Inc. Cruz Plumbing Tam Architects Construction, Inc. Construction, Inc. Cruz Plumbing Tam Architects	7/7/2010 8/2/2010 7/7/2010 7/7/2010 8/2/2010	7/22/2010 7/22/2010 7/22/2010	6/29/2010	5 11	In Review Revise and Resubmit Revise and Resubmit In Review
quipment Santa C Specialties Noll & Ta Specialties Bogard (Specialties Bogard (Specialties Santa C Noll & Ta	Cruz Plumbing Tam Architects Construction, Inc. Construction, Inc. Cruz Plumbing	8/2/2010 7/7/2010 7/7/2010	7/22/2010	8/2/2010 6/29/2010		Revise and Resubmi Revise and Resubmi In Review
Specialties Noll & Ta Specialties Bogard (Specialties Bogard (Specialties Santa Ci Noll & Ta	am Architects Construction, Inc. Construction, Inc. Cruz Plumbing	7/7/2010 7/7/2010	7/22/2010	8/2/2010 6/29/2010		Revise and Resubmi In Review
Specialties Bogard (Specialties Bogard (Specialties Santa Ci Noll & Ta	Construction, Inc. Construction, Inc. Cruz Plumbing	7/7/2010		6/29/2010	11	In Review
Specialties Bogard (Specialties Santa Ci Noll & Ta	Construction, Inc. Cruz Plumbing	7/7/2010		6/29/2010	11	
Specialties Bogard (Specialties Santa Ci Noll & Ta	Construction, Inc. Cruz Plumbing		7/22/2010			
Specialties Santa Co	Cruz Plumbing		772272010		11	In Review
Noll & Ta		OILILOIO		0/2/2010		Approved as Noted
Bogard (7/7/2010	7/22/2010	8/2/2010		Approved as Noted Partial Resubmit Required
	Construction, Inc.			6/29/2010		In Review
Bogard (Construction, Inc.	7/7/2010	7/22/2010		11	Partial Resubmit Required
	ruz Plumbing	8/2/2010				Partial Resubmit Required
	am Architects	7/19/2010	8/2/2010	8/2/2010		In Review
rames Bogard (Construction, Inc.			7/19/2010		In Review
rames Bogard (Construction, Inc.	7/19/2010	8/2/2010			Rejected
rames Glendon	Company			0.2.2010		Rejected
			8/3/2010	7/29/2010		In Review
Bogard (Construction, Inc.					
			O/O/LOTO	1723/2010		Approved as Noted
		.,20,2010		7/16/2010		Approved as Noted
		7/20/2010				In Review
		7720/2010				Approved as Noted
		7/20/2042				In Review
		7/20/2010	8/3/2010	7729/2010	-5	Approved as Noted
76	ames Bogard ames Bogard ames Glendor Noll & T Bogard B.T. Ma Bogard Noll & T Bogard Noll & T Bogard Bogard Bogard	ames Bogard Construction, Inc. Bogard Construction, Inc.	ames Bogard Construction, Inc. ames Bogard Construction, Inc. ames Glendon Company 8/3/2010 Noll & Tam Architects 7/20/2010 Bogard Construction, Inc. 7/29/2010 B.T. Mancini Co., Inc. 7/29/2010 Bogard Construction, Inc. Noll & Tam Architects 7/20/2010 Bogard Construction, Inc. Noll & Tam Architects 7/20/2010 Bogard Construction, Inc.	Ames Bogard Construction, Inc. Bogard Construction, Inc. Bogard Construction, Inc. Bogard Construction, Inc. T/19/2010 8/2/2010 8/3/2010 Noll & Tam Architects T/20/2010 8/3/2010 Bogard Construction, Inc. T/20/2010 8/3/2010 Bogard Construction, Inc. Noll & Tam Architects T/20/2010 8/3/2010 Bogard Construction, Inc. Noll & Tam Architects T/20/2010 8/3/2010 Bogard Construction, Inc.	Ames Bogard Construction, Inc. 7/19/2010 8/2/2010	Ames Noll & Tam Architects 7/19/2010 8/2/2010 8/2/2010 0 Ames Bogard Construction, Inc. 7/19/2010 8/2/2010 0 Ames Bogard Construction, Inc. 7/19/2010 8/2/2010 8/2/2010 0 Ames Glendon Company 8/3/2010 Noll & Tam Architects 7/20/2010 8/3/2010 7/29/2010 -5 Bogard Construction, Inc. 7/20/2010 8/3/2010 7/29/2010 -5 B.T. Mancini Co., Inc. 7/29/2010 Bogard Construction, Inc. 7/16/2010 Noll & Tam Architects 7/20/2010 8/3/2010 7/29/2010 -5 Bogard Construction, Inc. 7/16/2010 Noll & Tam Architects 7/20/2010 8/3/2010 7/29/2010 -5 Bogard Construction, Inc. 7/20/2010

Number of Submittal Packages in this Project: 20



Potential Change Orders

Summary Log, Grouped by Status

Town of Los Gatos Library 100 Villa Avenue

100 Villa Avenue Los Gatos, CA 95031 Project # 100310

Tel: 408-395-3680 Fax: 408-395-3803

Bogard Construction, Inc.

			Cost							
Number Description In Pricing	COR No PCCO No	Estimate	Prop'd	Apprv'd	Applied A	App Days	Estimate	Prop'd	Apprv'd	Applied
D-001 Add Sewage Backflow Preventer per RF	I #013	0.00	0.00	0.00	0.00	0	0.00	0.00	0.00	0.00
Project Totals:		0.00	0.00	0.00	0.00		0.00	0.00	0.00	0.00

LOS GATOS LIBRARY																
	Activity	2-Aug-10	3-Aug-10	4-Aug-10	5-Aug-10	6-Aug-10	9-Aug-10	10-Aug-10	11-Aug-10	12-Aug-10	13-Aug-10	16-Aug-10	17-Aug-10	18-Aug-10	19-Aug-10	20-Aug-10
1	Site Demo	Х	Х													
2	Sewer Staking		Х													
	Install New Sewer		Х	Х	Х	Х	Х									
4	Staking for Grading						X									
5	Site Grading & Building Pad							Х	Х	Х	Х	X				
6	Stake Building Corners												X			
	Start Bldg Foundation												X	X	X	X
	Electrical Stub-in to Bldg														X	X
	Electrical for Const Power														X	X
	Storm Drain Down Hill															
11	Underground Fire Line															
12	Plumbling Sleeves thru Ftg's															
13	On Site Storm Drain															

CASE STUDY NUMBER I

The Problem/Issue

California University needed to build a new child development center. Being short on funds, they spoke with an architect that had recently completed a similar project at another university, and commissioned the architect to "site adapt" his design for their campus, resulting in a savings on design fees. The design work was completed, the project approved and constructed.

After the university moved in, problems with the mechanical system were immediately noted. There was little air movement, and spaces were always hot. Faculty, staff and students were consistently complaining to the facilities department. Monies were being withheld from the contractor pending resolution of the problem (see attached specification regarding withholding of monies).

After several months of meetings, the contractor demanded that his retention be released indicating that he had built the project to the plans and specifications. The architect and his mechanical engineer were not able to offer any opinion as to why the mechanical system was not working, and the faculty and staff were becoming more vocal about their work conditions. To date, all efforts at resolving the problem have occurred through weekly meetings.

Develop a strategy to resolve this problem.

NOTES

CASE STUDY NUMBER 2

The Problem/Issue

A contract for construction of a new science building was issued three months ago. On-site work is underway, and there is another 20 months of construction ahead. The university's project manager has requested that the General Contractor submit his baseline schedule in accordance with the contract specifications (attached). The contractor has indicated that he is working on it, but cannot complete it until he has executed all of his subcontracts. Requests for Information (RFI) are accumulating with the General Contractor indicating that late responses to the RFI's are causing delays.

What should the university's project manager do?

NOTES

CASE STUDY NUMBER 3

The Problem/Issue

Construction of fire and life safety (sprinkler and fire alarm) and ADA (accessible student rooms) improvements are underway in an occupied student-housing complex filled with law students. The building is a high-rise structure, built in the 1900's. The university acquired the building approximately 20 years ago from a federal agency. The "as-built" drawings are not accurate and do not reflect all of the changes that have occurred over the past 100 years.

The General Contractor has a team of project enqineers on the job generating 10-20 Requests for Information on a daily basis. There are many reasons for the RFI's including undocumented existing conditions, and document problems. The architect is not able to respond in a timely manner. The university's project manager has asked the principal of the firm to add more staff, but nothing is happening. The university's project manager can see the delay claim coming.

What advice can you give the university's project manager?

NOTES

CASE STUDY NUMBER 4

Backgrand

California University has the need to add another campus to its system. After 25 years, the State has finally proivided funds for the design and construction of a new campus.

Cal U has decided to deliver their new campus utilizing tradtional, design-bid-build project delivery. They have hired an architect and a construction management firm to augment campus staff on this project. Potential general contractors were pre-qualified. On bid day, three bids were received, two bids were at \$42 million, and the low-bid was at \$40 million. The low-bidder was awarded a contract for construction. In addition to the architect and the construction manager, Cal U has also hired additional expertise for the materials and special inspection scope of work and a spearate Inspector-of-Record (IOR). Allof these firms have separate and direct contracts with the University.

The Dynamics

As with many public works-type projects, the relationship between the General Contracytor and the Inspector-of-Record is often strained. This project is no different, with frequent disagreements over sequencing of the work, quality control, scheduling of inspections and many other issues. The General Contraxctor has stated that they have a certain way they work, this is their comeptitive advanatge, and why they were able to save the University \$2 million in their bid. The IOR believes that the General Contractor is out to take advanatge of the University and wants to make sure that the "U" gets everything that he believes they are owed according to the plans and specifications.

The Situation

In spite of the dynamics on the project, construction is proceeding and making good progress. Then one day a situation arises. During a safety walk with several subcontractors, Joe (who works for the GC) is discussing fall protection with the trade superintendents. Tom, the IOR happens to be walking by at the time, and remarks, "I wonder what kind of protection Joe is using when he is with Sue" (Sue is the hoist operator for the project and works for the GC). Joe confronts Tom about his comemnts and Tom's glasses are broken. The GC offers to pay for the repairs.

Instead of repairing the glasses, Tom obtains a new set and asks the GC to be reimbursed for the cost. The GC declines, indicating that he agreed to pay for the repairs only. Tom then goes to the police department and files a police report on the scuffle with Joe and obtains a Temporary Restraining Order against Joe. Sue learns about the comments made by Tom through the workers on the job and decides not to come to work the next day, citing a "hostile work environment".

New Orleans, LA January, 2024

She contacts the General Contractor (her employer) and the business agent for her union. The GC places her on administrative leave pending an investigation into her complaint.

The General Contractor completes their investigation and finds sufficient evidence supporting Sue's concerns. The General Contractor then sends a letter to Cal University demanding disciplinary action against the IOR.

Is there a Problem?

Does Cal University have a problem? If so, what kind of problem? What course of action would you recomend to the University?

NOTES

CASE STUDY NUMBER 5

The University is building a unique new campus. Located on a downtown site, there are no parking lots or fields. The campus will be a 5-story, steel structure with existing buildings around all three sides of the building.

In preparation for construction, the University made sure that all of the Owner's contracts were in place, including that of the special materials and testing laboratory. The testing lab was selected through a formal Request for Qualifications advertisement, evaluation of statements of interest, and an interview. A \$500,000 fee was negotiated with the successful firm and a contract was executed. It should be noted that the firm selection and the award of the contract has occurred prior to the bidding of the construction.

As the contractor mobilized on site and prepared his construction schedule, an opportunity developed where the delivery of the structural steel could be accelerated by having two separate steel mills working on the project. The time saved amounted to approximately three months off of the schedule. The mills are located in different states. The University reviewed the opportunity and agreed to accelerate the fabrication and delivery of structural steel. Inspection of welding, etc. was coordinated with the special inspection laboratory.

Halfway through the erection of the structural steel, the testing lab called the university to inform the project manager that they will be using up their fee prior to the completion of the erection of steel and they needed an additional \$150,000 to finish the job. If they did not receive an increase to their fee, they may need to pull off of the job.

What advice can you give the University's Project Manager to help him resolve this situation?

What are the lessons learned and how can the University avoid this problem on future projects?

CASE STUDY NUMBER 6

The Situation

The University is building a new campus. In preparation for construction, the University made sure that they coordinated with the local utility company for electrical and gas service. An application for service was filed with the utility company over a year before the project was put out to bid.

Through regular monitoring with the utility company, intermediate reports were that everything was fine and that there was no problem. After the award of the construction contract and another regular phone call to the utility company, the application was suddenly found to be "missing" and a new application required. Worse yet, engineering had not begun by the utility company and there was no assurance that temporary power (for the tower crane) would be available and no schedule for the installation of permanenent power for the project.

With construction underway, this news was too late. To keep the project moving, the general contractor rented a diesel generator to provide temporary power for the tower crane. Located on a downtown site, the building needs to come up form out of the ground and there were no engineering plans as to where the utility company wanted their vaults. The contractor has had to resequence his work several times, and try to work around the Team's best guess as to where and how utilities will enter the new building.

With a temporary genreator, construction has been able to proceed. As the elevators are being assembled, the elevator subcontractor has scheduled to "bump the motors" to make sure that are in working order and are assembled in the right direction. Further, the elevator sub has raised a concern about the use of temporary power. Given the fluctations caused by a diesel generator, any spike in the variation of power could burn out a control board. There are four elvators with 4 circuit boards each, with a cost of \$2,500 to \$8,000/ circuit board.

The GC has advised the University of this situation and has advised them that while the risk may be real, the cost of a circuit board is minor, especially when compared to the costs involved in delaying the project. The elvator sub has scheduled to "bump the motors" on Friday. The Owner calls the local power company to see if they have scheduled permanent power for the new campus yet.

The Customer Service representative at the local utilitiy company has assured the Owner that permanenent power is scheduled for next Thursday, one week later.

The architect and the construction manager have each reviewed the situation on thier own. The architect has discussed the situation with his elevator consultant. The construction manager has talked to other elevator subcontractors, his cost estimators and construction superintendents. A memo has been sent to the Owner indicating that the University should take the risk of "bumping" the motors utilizing temporary power. The cost and time consequences of delays will far exceed the cost to replace a circuit board.

Yar Decision

As the University's Owner, it is your decision on how to proceed.

If you approve "bumping" the motors on temporary power, you may take on the risk of replacing a circuit board or controller.

If you do not approve "bumping" the motors on temporary power and direct the GC to wait for permanenent power, you may be delaying the project.

What is your decision? What do you tell the Board of Trustees in either case?

CASE STUDY NUMBER 7

The Problem/Issue

California University has been renovating one of its major academic classroom bulding's for over a year. It is now August I, and classes are scheduled to begin within 30 days. The new, roof mounted air handling units are scheduled to arrive within 5 days and to be installed by the mechanical subcontractor. If all goes well, the installation of the new mechanical units, commissioning, testing and balancing should be completed in time for classes.

The Project Manager for this project has just received a phone call from the General Contractor. The Mechanical Subcontractor has just indicated that he would like all outstanding Change Order Requests (COR) approved, including those that were rejected by the University a year ago. If they are not approved and processed, he will not work and will not install the mechanical units. The total amount of outstanding COR's for the mechanical Subcontractor is \$20,000, and the amount of previously rejected COR's is approximately \$250,000. The total value of the construction contract is \$10 million.

Classes are starting shortly and the President and the Dean's are expecting to move in and set up for classes. Students are expecting to show up for classes in the newly renovated building. The consequences of not moving in are substantial, and have a domino-affect on the campus. The move must occur and classes must start.

Develop a plan for the Project Manager to move forward with, including the completion of the mechanical system for the newly renovated classroom building.

CASESTUDY NUMBER 8

The Problem/Issue

To meet the needs of its qeographically dispersed service area, California University is building a satellite campus, many miles away from the main campus. Located in the high desert region of the state, the students being served are spread across a sparsely populated area, and the nearest city has a population of 23,000.

To meet the needs of the campus and to develop a community asset for the area, the University has received funding to build a new Performing Arts Center (PAC). This 500-seat theatre, with dance studios, scene and costume shops, rehearsal rooms and more, will truly be a community venue serving the region.

The estimated construction cost is approximately \$16 million. The project is state-funded, and due to the remote geographic area, the project is bid using the standard, public sector procurement of lump sum, low bid. In terms of project size, this is a sizeable project for the region, with very few local cont ractors capable of bonding and bidding this size of project, and costly for a larger contractor to bid, due to the location, approximately 200 miles from the nearest "larger" city.

The low-bidder is a local general contractor that has performed a considerable amount of public work projects in the region. In addition, they self-perform a wide array of work.

The University awards the contract for construction and issues a Notice to Proceed.

The pace of construction goes very slowly. On average, only about \$200,000 a month of contract value is being put in place. In addition the University's Project Manager is hearing from the major subcontractor's that they are not being paid, however, the subcontractors are not filing any Stop Notices for fear that they would not be able to bid future projects with the General Contractor.

The University's Project Manager brings up that he has heard that subcontractors are not being paid at the weekly Owner-Architect-Contractor (OAC) meetings, and the Contractor shrugs off the comments as just disgruntled subs.

After months of slow progress, and on-going rumors of subcontractors not being paid, but no Stop Notices being filed, the electrical subcontractor finally files a Stop Notice valued in excess of \$1 million.

Shortly thereafter, the mechanical subcontractor files a Stop Notice and several other subcontractors

Within two weeks, Stop Notices in excess of \$2.5 million are received by the University from subcontractors.

In accordance with State Law, 125% of the Stop Notice value is to be held until the Stop Notice has been resolved. Based on the Stop Notices received by the University, payments totaling \$3.25 million are being withheld. The amount being withheld is such that, the University is not able to make any monthly payments to the Contractor.

The University has contacted the Bonding Company and the Bonding Company has elected not to bond around the Stop Notices. They have asked the University to issue two-party checks, which the University has said no.

Finally, the bonding company has set up a special escrow account in which the University is to deposit monthly payments (based on the progress of the work) into, and a consultant hired by the bonding company will ensure that payments are made to the subcontractors.

In spite of all of this, progress of the work is even slower than before, and subcontractors are reluctant to work on this project.

What should the Project Manager and the University do to get this project back on track?

CASESTUDY NUMBER 9

The Problem/Issue

California University is building a new satellite campus. The preferred project delivery strategy is Construction Manager At-Risk (CMAR) due to the University's ability to bring the builder on-board during the design phase. During the design phase, the CMAR is responsible for participating in Owner scoping meetings, surveying the construction market in terms of availability of materials and equipment, and performing constructability reviews and cost estimates throughout the design and construction document phases.

Upon completion of construction documents, and the issuance of the building permit, the University authorized the CMAR to proceed with procurement. The CMAR was required to develop a number of bid packages, and to bid each package to a minimum of three bidders. The low bids for each bid package were tabulated, and the CMAR's fee and general conditions bids (in terms of percentages) were added to the total, along with a contingency of 8%.

The entire contract amount - the sum of all bid packages, general conditions, fee and contingency - were submitted to the Board of Trustees for approval. At their requalry scheduled Board meeting, the contract was approved, and a Notice to Proceed was issued shortly thereafter.

During construction, small issues began to arise with regards to the completeness of the construction drawings. Some of the issues invoved unknown field conditions, and drawing coordination between disciplines. Othe rissues developed regarding lack of adherance to University standards, missing program elements that were discovered by the faculty, as well as missed coordination between the building and FF&E (fixtures, furnitiure and equipment). Soon, the 8% contingency was passed, and additional funding was required from the Trustees.

During the Board meeting a number of questions were raised by individual Trustees about responsibility and accountability for the Change Orders. During this disucussion, the Vice Chancellor procalimed that "the only responsible party is the Construction Manager At-Risk (CMAR). They were on board during the design and construction documents phase, so they should have known if the drawings were incomplete. In addition, that is what the 8% contingency is for. The architect and the engineers are not responsible."

Several of the Trustees began nodding their heads in agreement with the Vice Chancellor and directed him to began preparing a lawsuit to seek recovery of damages when the project is completed.

New Orleans, LA January, 2024

Discussion

Do you agree with the Vice Chanclellor's statement that with this project delivery stategy (CMAR) only the CMAR is responsible?

Are the architect and the engineers relieved of their responsibility for their construction documents?

Is the Univeristy relieved of their financial responsibility?

What should the University's Project Manager be doing to address the situation and to prepare for litigation?

CASESTUDY NUMBER IO

The Problem / Isage

California University is building a new campus using design-build project delivery. This is thier first design-build project and they want to make sure that they obtain the best value for their capital improvement investment and assembled bridging documents to clearly state what the expecations are for the project.

Several Teams were prequalified to compete for the assignment. Through a points evaluation process, three teams were identified to compete for this contract. These three Teams competed in earnest, and ultimately, one firm was slected based on a combination of points, price, and other criteria such as community outreach.

The successful firm's proposal was taken to the Board of Trsutees for approval. Board approval was obtained, and a Notice to Proceed was issued.

During design confirmation, the Design-Build Team's strucutral engineer recommended a specific strucutral system that could be permitted more quickly, involved fewer tons of steel and would expdite the proect schedule. From the Owner's perspective, as long as the structural system met all code requirments and a pernmit could be obtained, the final decision rested on the shoulders of the Design-Build Team. Seeing no objections from the Owner, the Design-Build Team approved their structural engineer's reccomendation and proceeded.

Unfortunately, the strucutral engineer's claim did not materialize. Insetad of an expdited permit review, the actual review time took twice as long - six months instead of three. The steel fabricator was challenged in producing the required shapes and sizes in the drawings and the erector had difficulty in scheduling his crew due to the delay. In additn, all of the other trades started to fall be hind as the building shell was delayed.

The steel fabricator and erector submitted a request for additional services in the amount of \$\\$1 million. Other subcontractors were also being affected financially. However, it is clear that the responsibility is that of the Design-Build Team. Due to the magnitude of the financial impacts, subcontactors are rumored to not being paid, some are not dispatching workers to the jobsite, and hints are being made that Stop Notices may be filed soon.

The new campus is in an underserved community, and there is tremondous political pressure to make sure that this project is completed on time.

New Orleans, LA January, 2024

Discussion

Given the dynamics of ths project, what should the Univiersity's Project Manager be doing to make sure that the project is completed on time?